

# **Workers and Firms sorting into Temporary Jobs**

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*Increasing Labor Market Flexibility - Boon or  
Bane?*

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# Outline of the paper

- Deregulation of fixed-term contracts has been the main labour market policy during the last twenty years
- Observers wondered whether temporary employment would eventually absorb the whole workforce
- We propose a matching model with direct search in which both temporary and permanent jobs coexist in equilibrium
- Ex post firms are better off with temporary contracts, but in order to fill a temporary vacancy they need to keep it open longer; similarly, ex post all workers prefer a permanent contract, but finding a temporary one is easier
- The model is extended in order to include training and on the job search

# The matching framework/1

- Workforce consists of a mass one of risk neutral workers
- They are subject to natural turnover and separate from the job at rate  $s$
- Workers only differ in their outside flow utility  $z$ . This  $z$  is drawn from a c.d.f.  $F(z)$  with upper support  $z^u < w$  (wage) and is not observable to firms
- Labour productivity  $y_h > w$  has an instantaneous probability  $\lambda$  of experiencing a permanent adverse shock. Conditional on the shock productivity falls to  $y_l < w < y_h$
- Firms create jobs by posting costly vacancies; keeping open a vacancy involves a flow cost  $c$

# The matching framework/2

- Two types of contracts exist: *temporary* and *permanent*; temporary contracts can be broken by the firm at will
- Temporary and permanent contracts are offered in different submarkets; workers and firms can freely move across submarkets but they can't search simultaneously in both: the search is directed
- In each market the meeting of unemployed workers and vacant jobs is described by a well defined matching function  $m(v_i, u_i)$ , with constant returns to scale, where  $i = (p, t)$  i.e. permanent or temporary
- Unemployed workers searching in the permanent market receive an exogenous fixed benefit  $b > 0$

# The matching framework/3

- As usual,  $\theta_i$  denotes the submarket specific tightness  $v_i/u_i$ ;  $h(\theta_i)$  is the job finding rate and  $q(\theta_i)$  is the vacancy filling rate

$$\lim_{\theta_i \rightarrow 0} h(\theta_i) = \lim_{\theta_i \rightarrow \infty} q(\theta_i) = 0 \quad i = p, t$$

$$\lim_{\theta_i \rightarrow \infty} h(\theta_i) = \lim_{\theta_i \rightarrow 0} q(\theta_i) = \infty \quad i = p, t$$

- The exogenous wage  $w$  is fixed for the entire employment relationship with no possibility of rollover. All workers enjoy the same wage. Any wage within the parties bargaining set can be supported as an equilibrium
- $r$  is the pure discount rate

# Job creation in the permanent market

- The p.d.v. of a permanent job when productivity is high or low reads

$$r J_p^h = y_h - w + \lambda[J_p^l - J_p^h] + s[V_p - J_p^h]$$

$$r J_p^l = y_l - w + s[V_p - J_p^l]$$

$$r V_p = -c + q(\theta_p)[J_p^h - V_p]$$

- Assuming free entry  $V_p = 0$  one gets one of the key equations of the model

$$c = q(\theta_p) J_p^h$$

- Moreover the values of a filled job can be rewritten as

$$J_p^h = \frac{y_h - w}{r + s + \lambda} + \frac{\lambda(y_l - w)}{(r + s)(r + s + \lambda)} \quad J_p^l = \frac{y_l - w}{r + s} < 0$$

# Job creation in the temporary market

- In the temporary market firms are not forced to retain the worker when the productivity is low, so that  $J_{t,l} = 0 > J_{p,l}$  and

$$rJ_t^h = y_h - w + (s + \lambda)[V_t - J_t^h]$$

$$rV_t = -c + q(\theta_t)[J_t^h - V_t] \Rightarrow V_t = -\frac{c}{r + q(\theta_t)} + \frac{q(\theta_t)}{r + q(\theta_t)}J_t^h$$

- Assuming free entry

$$c = q(\theta_t)J_t^h \quad J_{t,h} = \frac{y_h - w}{r + s + \lambda} > J_{p,h}$$

- Ex post the value of a temporary job is higher whatever the level of productivity, but...

# The equilibrium trade off

- Free entry leads to an ex ante indifference condition on the demand side of the market

$$q(\theta_t)J_t^h = q(\theta_p)J_p^h$$

- Since we proved that  $J_{p,h} < J_{t,h}$  it must be that

$$q(\theta_t) < q(\theta_p)$$

- And therefore  $\theta_t > \theta_p$ . As a consequence, in equilibrium

$$h(\theta_t) > h(\theta_p)$$

# Workers' sorting/1

- Permanent workers are subject to natural turnover and enjoy the benefit  $b$  when unemployed

$$rU_p(z) = z + b + h(\theta_p)[E_p(z) - U_p(z)]$$

$$rE_p(z) = w + s[U_p(z) - E_p(z)]$$

- On the contrary, temporary workers face the risk of being fired when a productivity shock occurs and do not receive any benefit

$$rE_t(z) = w + (s + \lambda)[U_t(z) - E_t(z)]$$

$$rU_t(z) = z + h(\theta_t)[E_t - U_t]$$

## Workers' sorting/2

- Since workers can freely move across markets, their optimal allocation will be

$$U(z) = \text{Max}[U_t(z), U_p(z)]$$

- where

$$rU_t(z) = \frac{z(r + s + \lambda) + h(\theta_t)w}{r + s + \lambda + h(\theta_t)}$$

$$rU_p(z) = \frac{(z + b)(r + s) + h(\theta_p)w}{r + s + h(\theta_p)}$$

- Workers take the tightness as given so that the value of unemployment is increasing in  $z$  in both markets; in what follows we look for a reservation value  $R$  such that

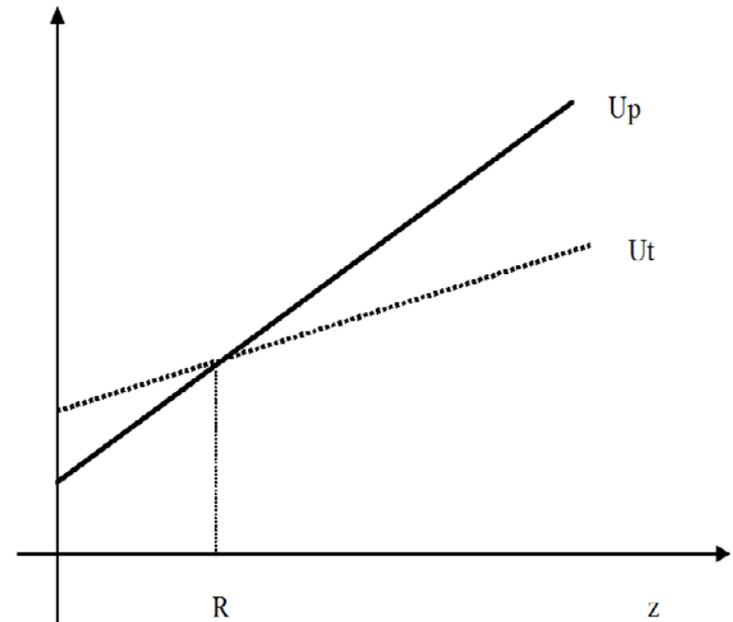
$$rU_p(R) = rU_t(R)$$

# Workers' sorting/3

- The formal value of  $R$  reads

$$R = w - b \frac{(r + s)[r + s + \lambda + h(\theta_t)]}{(r + s)h(\theta_t) - (r + s + \lambda)h(\theta_p)}$$

- As long as the existence condition holds,  $R < w$ . Workers with  $z < R$  will search for a temporary job; the marginal worker (the one with  $z = R$ ) is indifferent and the others stay on the permanent market



# Dynamics/1

- We define the introduction of temporary jobs as a permanent unexpected shock to the the steady state of an “old regime” market
- In the “pre-reform” labour market only permanent contracts are allowed
  - all the labour force is either employed or unemployed with a permanent contract (whatever the outside utility)

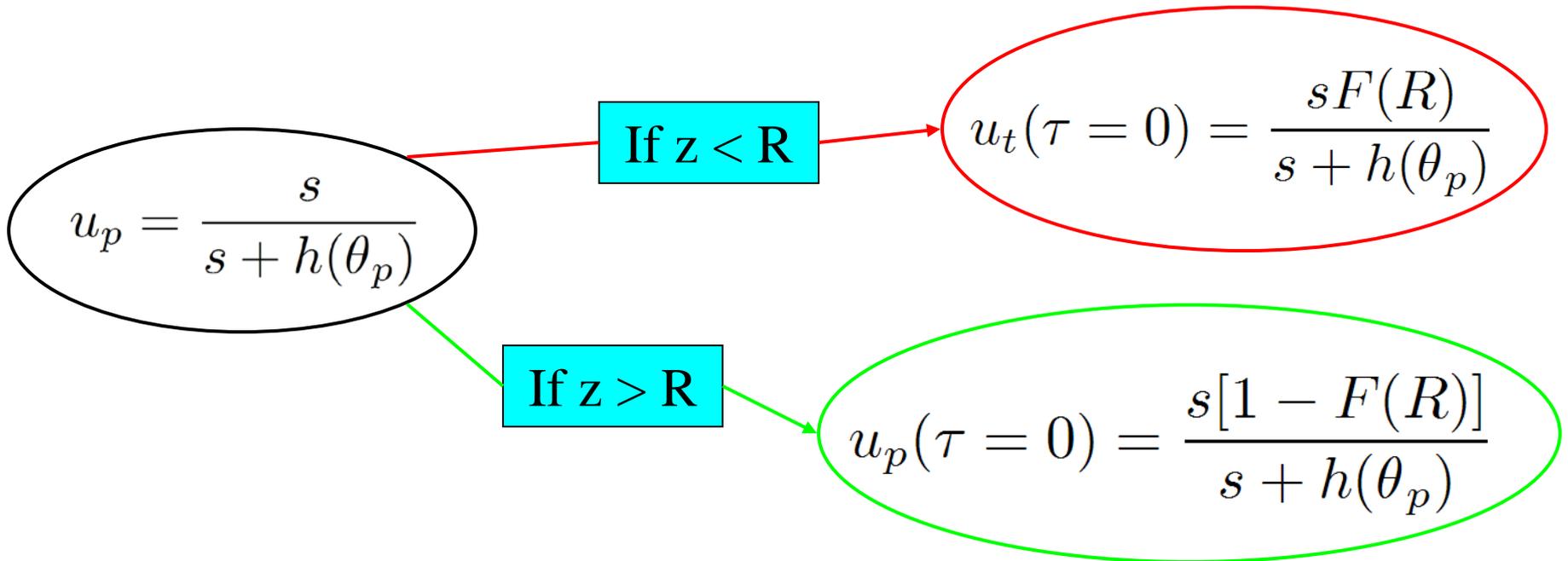
$$u_p + n_p = 1$$

- the steady state stock of unemployed reads

$$u_p = \frac{s}{s + h(\theta_p)}$$

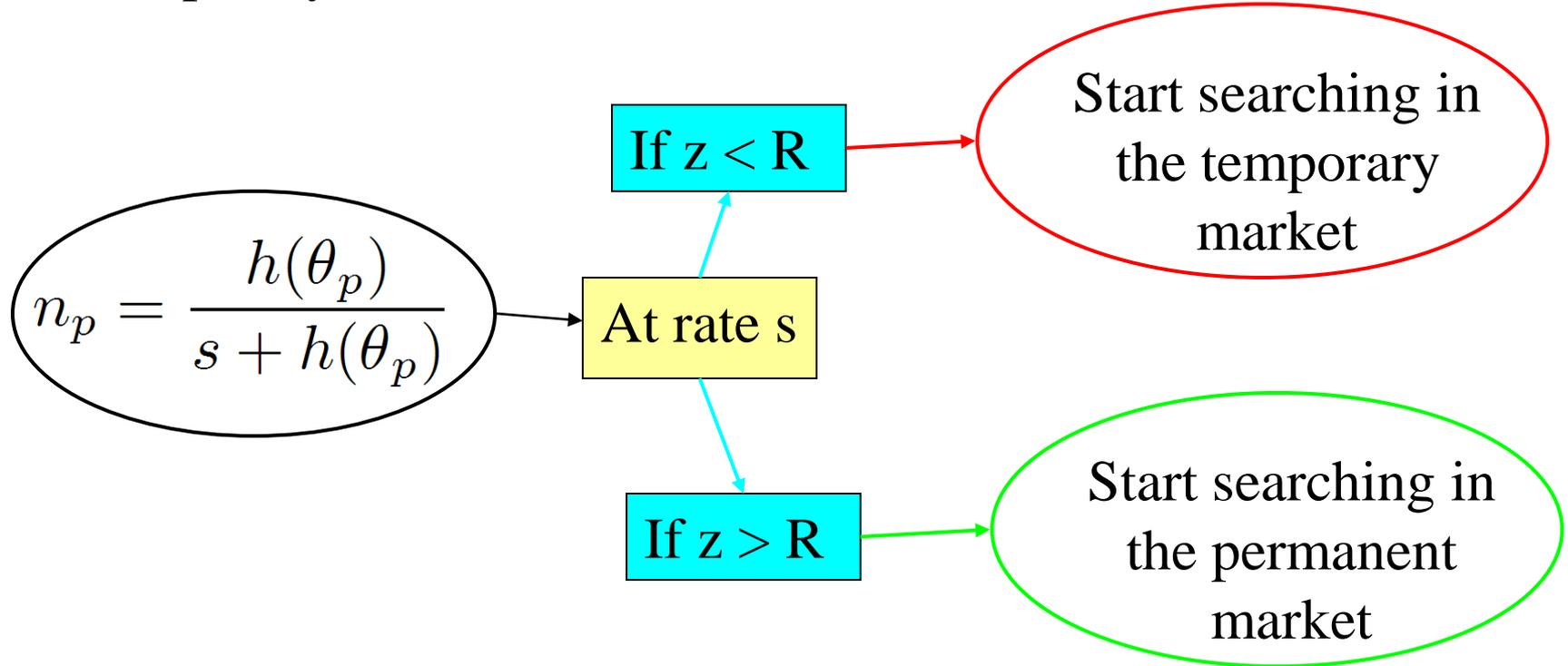
# Dynamics/2

- When the shock occurs unemployed workers of the old regime are immediately split into unemployed on the permanent and on the temporary submarket, depending on the outside option



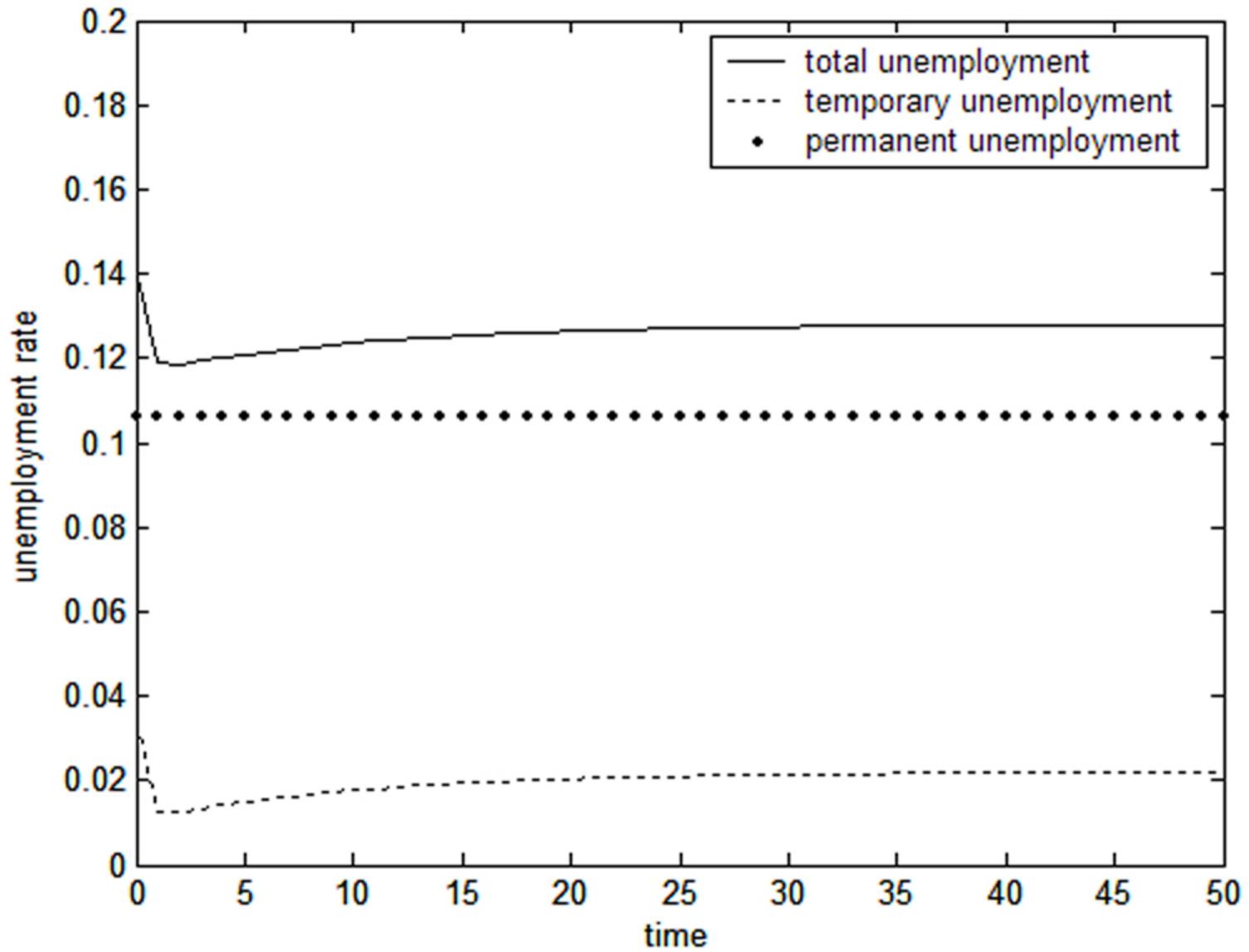
# Dynamics/3

- On the contrary, the transition of workers with low  $z$  from employment in the old (permanent) regime, to the temporary market is not immediate



# Dynamics/4

- This dynamic problem has an analytical
- Labour market tightness immediately shifts at its long-run level on both submarkets
- This implies that the stock of unemployed workers in the permanent submarket is constant during the transition
- Instead the stock of unemployed workers in the temporary one first falls due to higher job finding rate, then rises due to natural turnover of low-outside-option workers from the old regime
- The new overall stock of unemployed may be higher than the rigid regime's one, depending on the parameters



# Further results

- The main conclusions still hold when workers with a low outside option are allowed to search on both temporary and permanent submarkets
- By allowing firms to pay a lump-sum cost to re-train workers in the face of an adverse shock, we prove that permanent workers are more likely than temporary ones to receive training
- By estimating a discrete-time competing-risk model on a flow sample of involuntary unemployment spells experienced by prime-aged non-seasonal male workers from Italian Northern regions, we also prove that unemployment duration is shorter when terminated by a fixed-term job