

# Do Targeted Hiring Subsidies and Profiling Techniques for Long-Term Unemployed Reduce Unemployment?

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**ABSTRACT:** In order to reduce equilibrium unemployment targeted hiring subsidies and profiling techniques for long-term unemployed are often recommended. To analyse the effects of these two instruments of active labour market policy our model combines two search methods, the public employment service and random search. Profiling techniques to increase the effectiveness of the public employment service and hiring subsidies are only available for long-term unemployed, which cause training costs. Two regimes are compared. First, only long-term unemployed placed by the public employment service are subsidised. Second, the subsidy is paid for each match with a long-term unemployed irrespective of the search method. We show that under both regimes the unemployment rate increase with an increasing hiring subsidy. Although the unemployment duration is reduced the job placement activities of the PES are counterproductive as well and reduce overall employment.

**KEY-WORDS:** Matching model, hiring subsidy, endogenous separation rate, active labour market policy, PES, search market

**JEL-CODE:** J41, J63, J64, J68

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## 1. INTRODUCTION

Millard/Mortensen (1997), Mortensen/Pissarides (1999, 2001) and Pissarides (2000, ch. 9) analyse the effects of active labour market policies (ALMP) on equilibrium unemployment. The labour market is characterised by a matching technology which represents the two-sided search process with its frictions – due to imperfect information, mobility costs and heterogeneities. Each new match of a job seeker with a vacancy is entitled to a hiring subsidy. The hiring subsidy increases both the number of newly created jobs and the amount of job destruction. Therefore, its overall effect on equilibrium unemployment is ambiguous. Millard/Mortensen (1997) and Mortensen/Pissarides (1999, 2001) thus estimate the net effects of the subsidy with the help of numerical simulations.

Our model differs from the above-mentioned in the following respects. First, two search methods are available, the public employment service (PES) and random search (Pissarides 1979). Second, ALMP is available only for the long-term unemployed (LTU). A hiring subsidy is paid to firms which register their vacancy and fill it with a LTU worker placed by the PES. The PES also has the option to subsidise matches established through random search. Third, the matching process comprises of three subsequent stages. In the first and second stage, respectively, the short-term unemployed (STU) and the active job seekers among the LTU randomly search for a vacancy, in the third stage the PES matches registered vacancies with registered unemployed. Fourth, the unemployed choose between a passive and an active search strategy. The active LTU combine both methods of search. The passive unemployed wait for a placement by the PES.

The model generates the following results. (1) Equilibrium unemployment rises with the fraction of passive job seekers and increasing unemployment incidence and duration. (2) Moreover, the hiring subsidy increases job destruction and unemployment duration of passive job seekers, and reduces the proportion of active job seekers among the STU and LTU as well as job-to-job transitions. As a consequence, it decreases overall employment. (3) It increases the fraction of the LTU, their average outside wage, and the expenses of the PES for passive and active measures. (4) Furthermore, the LTU must accept a wage penalty. (5) Intuition - embodied for example in the German “Hartz Proposals” – recommends increasing the effectiveness of the public placement service in order to reduce equilibrium unemployment. This intuition is not confirmed by our model.

This paper is structured as follows: In Section 2, the equilibrium rate of unemployment is derived. Section 3 introduces the asset equations of filled jobs and employed workers. Section 4 deals with job creation. Section 5 covers the asset equations of the unemployed and wage nego-

tiations. In Section 6, the equilibrium values of the filled jobs, the dispersions of the outside wages of the LTU and the job destruction condition are derived. Section 7 presents a numerical simulation and section 8 concludes. The Appendix contains the proofs and a graphical presentation of the simulation results.

## 2. STEADY STATE AND HIRING SUBSIDY

The time of the model is discrete. Job creation takes place at the beginning, job destruction at the end of a period. A continuum of vacancies searches for two different types of applicants. The first type are the short-term unemployed (STU) who have lost their job at the end of the previous period. The second type has been unemployed for at least one period and is either threatened by long-term unemployment or already belongs to the long-term unemployed (LTU).

*Methods and strategies of search.* The model analyses the interactions of two search methods, the PES and random search, and two strategies of search, active search on the private search market and passive search through the job placement service of the PES. The search strategy of the vacancies is not specialised. Vacancies are simultaneously posted on the private search market where they randomly search for a worker and are registered with the PES. Unemployed workers choose between the active and the passive search strategy and the combinations of both strategies.

In order to claim unemployment benefits and to use the job placement service jobseekers register with the PES. But registration often takes place after days or weeks have passed since the beginning of the unemployment spell. Once the worker has notified the PES it verifies the eligibility, registers and advises the unemployed worker and refers him to the placement service. The placement agency then looks for available jobs and either makes a job offer or not, depending on the number of registered vacancies and registered unemployed waiting for a placement. When the first offer arrives at the end of the *reaction time* the worker has often already found a job. How much time passes between the first day of an unemployment spell und the first job offer of the PES? Despite extensive research we have not found data on the distribution of the *reaction time*. But the German Federal Employment Office estimates an average reaction time of three month for 2005.

We therefore assume that the *reaction time* lasts at least one period. Hence, the STU workers who decide on the active search strategy are certainly dependent on their own search efforts alone. Moreover, STU workers opting for the passive strategy and leaving all search activities up to the PES can expect a job offer in the second period of the unemployment spell at the earliest.

Given the *reaction time* the PES can place only LTU workers – workers who are either threatened with long-term unemployment or who are already long-term unemployed.

Passive LTU workers leave the job search up to the PES. Active jobseekers among the LTU use both search channels simultaneously the PES and the private search market. Hence, in equilibrium their transition probability is higher than that of the passive LTU. But using the search market generates search costs so that, in equilibrium, only a part of the unemployed decide on the active search strategy.

*Search process.* The search process consists of three stages. In the first, only the  $S_I$  active job seekers among the STU are searching. They possess the best information about current labour market conditions and, therefore, their applications are more targeted and arrive earlier than the placements of the PES or the applications of the active LTU.

In the second stage, advertised vacancies meet the  $S$  active job seekers among the LTU. In the last stage of the matching process the PES arranges matches between registered vacancies and the registered unemployed.

*Transition probabilities.* The labour force is normalised to unity. Of the  $1-u$  employed,  $I = \lambda G(R)(1-u)$  lose their job at the end of a period.  $\lambda G(R)$  is the unemployment incidence where  $\lambda$  is the probability of an idiosyncratic productivity shock,  $G(x)$  with support  $0 \leq \alpha \leq x \leq 1$  is the c.d.f. of the multiplicative shock  $x$  and  $R$  is the endogenous reservation productivity.  $yx$ , with  $y > 0$ , is the flow output of a job. If a match draws productivity  $x$  with  $R \leq x \leq 1$ , worker and firm decide to continue the job. If  $x < R$ , the match is destroyed, the job becomes vacant, and the worker unemployed.

Of the  $I$  workers who lose their job,  $S_I$  decide in favour of the active search strategy and immediately at the beginning of the next period start to search randomly for an unfilled vacancy. The other  $I - S_I \geq 0$  workers prefer the passive strategy. With the beginning of the subsequent period, they are threatened with long-term unemployment and belong to the group of LTU. The matching technology of the search market generates the transition probability  $p_I$  that a given job seeker among the STU will find a vacancy. As the STU have a marginal product which is at least as high as that of the LTU and do not cause training costs, each match of a STU worker with an advertised vacancy results in an employment contract. Therefore the measure of the STU,  $u_S$ , is given by

$$I - p_I S_I = u_S . \quad (1)$$

Of the pool  $u$  of LTU,  $u - S \geq 0$  workers choose the passive search strategy and wait for a placement by the PES. Their transition probability into employment is  $P(1 - q_I)(1 - q_S)F(T_P)$ , where  $P$  denotes the probability of a contact with a vacancy found by the PES,  $q_I$  and  $q_S$  are the probabilities that the vacancy is already filled either by one of the  $S_I$  job seekers among the STU or by one of the  $S$  job seekers among the LTU.

Each match with a LTU worker generates match specific training costs  $t \geq 0$ , of which *ex ante* only the c.d.f.  $F(t)$  with support  $0 \leq t < \infty$  and the endogenous reservation costs  $T_P$  are known. The reservation costs  $T_P$  are the training costs up to which firms and the LTU are interested in signing a job contract. A match with a LTU worker with training costs  $t > T_P$  is immediately broken up again; the job remains vacant and the job seeker unemployed. Therefore,  $F(T_P)$  denotes the probability that the match partners face training costs  $t \leq T_P$ .

The transition probability for the  $S$  active job seekers among the LTU is  $(1 - q_I)[p_S F(T_S) + (1 - p_S)P(1 - q_S)F(T_P)]$ . First, the probability to locate an unfilled vacancy through random search is  $p_S(1 - q_I)$ . Even if random search is not successful, the active job seekers among the LTU still have the chance to be placed by the PES. The probability to be placed by the PES after random search has failed is  $P(1 - q_I)(1 - q_S)$ . Second, the job seeker must draw training costs that are below the reservation costs of the respective search method. If active labour market policy discriminates between the two methods of search and subsidizes for example only placements by the PES then reservation costs depend on the search method.  $T_S$  is the reservation cost of the search market and  $T_P$  the reservation cost of the matching process organised by the PES.

Summarising the flows into employment which result from the above transition probabilities and taking into account that  $u_S$  denotes the inflow into the pool of long-term unemployed  $u$  yields the steady state condition:

$$u_S = P(1 - q_I)(1 - q_S)F(T_P)u + p_S(1 - q_I)[F(T_S) - P(1 - q_S)F(T_P)]S. \quad (2)$$

The LTU prefer the active search strategy only if the transition probability from combining the two methods of search is higher than that of the passive search strategy alone. Given the above transition probabilities this necessary condition for active job search is fulfilled iff  $F(T_S) > P(1 - q_S)F(T_P)$ .

*Matching function.* The function  $m(x, v)$  represents the matching technology of the search market, where  $m$  is the number of contacts per period for a given measure of job seekers  $x$  and

advertised vacancies  $v$ . The matching function has constant returns to scale, is strictly concave and monotone in both arguments. Immediately at the beginning of a period,  $m(S_I, v)$  of the  $v$  advertised vacancies are filled by the STU who are actively searching. For a given vacancy posted at the beginning of a period, the probability of a match with a STU worker is  $q(\theta_I) \equiv m(1/\theta_I, 1) = m(S_I, v)/v$ , with  $\theta_I = v/S_I$  denoting the tightness of the labour market in the first stage of the matching process. The transition probability of a given active job seeker among the STU is  $p(\theta_I) = \theta_I q(\theta_I)$ . For convenience we write  $q_I = q(\theta_I)$  and  $p_I = p(\theta_I)$ .

The  $S$  active job seekers among the LTU workers face the same  $v$  advertised vacancies.  $m(S, v)$  represents the measure of contacts, and  $q(\theta_S) \equiv m(1/\theta_S, 1) = m(S, v)/v$  is the contact probability of a given vacancy an active LTU – with  $\theta_S = v/S$  denoting the tightness of the labour market in the second stage of the matching process. The contact probability of a given job seeker is  $p(\theta_S) = \theta_S q(\theta_S)$ , and we write  $q_S = q(\theta_S)$  and  $p_S = p(\theta_S)$ .

As all vacancies are advertised as well as registered,  $v$  is also an argument in the matching function  $M(u, v)$  of the PES, which has the same properties as  $m(x, v)$ .  $M$  is the measure of contacts per period which the PES brings about with  $v$  registered vacancies and a stock of  $u$  LTU. For a given vacancy, therefore,  $Q(\Theta) \equiv M(1/\Theta, 1) = M(u, v)/v$  is the contact probability with a registered LTU worker via the PES – with  $\Theta = v/u$  denoting the tightness between both registers of the PES. Thus, for the registered unemployed, the probability of a contact with a registered vacancy is  $P(\Theta) = \Theta Q(\Theta)$ .

*Unemployment duration.* The duration of an unemployment spell depends on the search strategy. If the unemployed leaves the job search up to the PES, then he will be out of work for at least one period and taking into account the above transition probabilities the average length of time required for a job search will be  $D_P = 1 + d_P$ , where  $d_P = 1/P(1 - q_I)(1 - q_S)F(T_P)$ .  $d_P$  is the duration of job search of a passive LTU. The duration of unemployment of an actively searching LTU worker is  $d_S = 1/(1 - q_I)[p_S F(T_S) + (1 - p_S)P(1 - q_S)F(T_P)]$ . An unemployed who combines the passive search strategy in the first period of his unemployment spell with the active search strategy in all subsequent periods faces a duration of unemployment equal to  $D_S = 1 + d_S$ . While an unemployed worker who opts for the active search strategy from the beginning on faces an expected duration of job search of  $(1 - p_I)D_S$  periods.

Inserting equation (1) into equation (2), using  $I = \lambda G(R)(1 - u)$  and taking into account the above definitions of the tightness in the three labour market segments, we obtain the following equation for equilibrium unemployment in the steady state

$$u = \frac{\lambda G(R)}{\lambda G(R) + \sigma_I p_I + \sigma_S / d_S + (1 - \sigma_S) / d_P}, \quad (3)$$

where  $\sigma_S = S/u \leq 1$  is the share of active LTU among the unemployed and  $\sigma_I = S_I/u$  is the ratio of active job seekers among the STU to the pool of unemployed  $u$ . Contrary to the share  $\sigma_S$  the ratio  $\sigma_I$  is not bounded from above. The unemployment rate (3) *cet. par.* increases if the job destruction rate  $\lambda G$  increases, the durations of job search of the active or the passive search strategy increase, the ratio of job-to-job transitions to the number of unemployed,  $\sigma_I p_I$ , or the share of active job seekers among the LTU worker decrease. The impact of  $\sigma_S$  on  $u$  is due to the fact that  $d_S < d_P$  is a necessary condition for the decision of the LTU workers to search actively for a job. But if  $d_S < d_P$ , then  $u$  increases with a decreasing share  $\sigma_S$  of active job seekers among the LTU workers.

*Hiring subsidy.* The PES is fully integrated (OECD 1996) and provides the following services. First, it pays unemployment benefits. Second, it matches registered vacancies with registered job seekers, and third it pursues active labour market policies (ALMP). In this last function, the PES pays a hiring subsidy to firms that enter into an employment contract with a LTU worker. The hiring subsidy is paid when the match partners sign the contract and incur the training costs  $t \geq 0$ . The subsidy therefore compensates for the training costs. Training expenditures can be monitored by the PES without costs. Since the support of the distribution of training costs is not bounded from above, the PES establishes an upper bound  $H$  on the hiring subsidy so that the training costs of all matches with  $t \leq H$  are fully subsidized, whereas matches with  $t - H > 0$  have to finance the balance out of the match rent.

### 3. FILLED JOBS

Each match combines a vacant job with a job seeker. The match partners first determine the match specific training costs  $t$ . If  $t$  exceeds the reservation costs, the agents separate immediately. Otherwise, they negotiate the conditions of the employment contract and begin production.

An employment contract  $[w_i, w(x), R]$  has three components. The first is the outside wage  $w_i$  which is paid to the worker throughout the initial period, the training period. It depends on his status  $i$  as a job seeker - on whether he is a STU worker with  $i = I$  or a LTU worker who has opted either for the passive,  $i = P$ , or the active search strategy (which combines the two methods of search),  $i = S$ . The second component of the contract is the match specific inside wage represented by the wage function  $w: [R, 1] \rightarrow \mathfrak{R}$ . At the end of a period the productivity  $x$ , which is

valid during the subsequent period, is revealed to the match. If  $x \in [R,1]$ , the match continues and the worker earns the bargained inside-wage  $w(x)$ . Therefore, after each shock to the match specific productivity, worker and firm negotiate the the wage<sup>1</sup>. The third component defines the reservation threshold  $R$  at which the job will be destroyed.

*Continuation periods.* After the training period all jobs have the same productivity  $y$ . Shocks hit a match with probability  $\lambda \geq 0$ , are match specific, and manifest in the multiplicative productivity component  $x$ , which is a random variable with c.d.f.  $G(x)$  defined on  $x \in [\alpha,1]$ . Within each period only one shock can occur. Furthermore, shocks are iid.

Let  $\Pi(x)$  be the present value of a filled job after the manifestation of a shock  $x \in [\alpha,1]$ . Since  $\Pi(x)$  is a continuously monotonically increasing function of  $x$  a reservation threshold  $R$  exists, for which

$$\Pi(R) = 0. \quad (4)$$

Only jobs with  $x \geq R$  will be continued. The steady state equation for the present value  $\Pi(x)$  of a filled job is

$$\Pi(x) = \rho \left\{ yx - w(x) + \lambda \int_R^1 \Pi(h) dG(h) + (1 - \lambda) \Pi(x) \right\}. \quad (5)$$

Flow and stock variables are discounted at the rate  $\rho$ , where  $0 < \rho = 1/(1+r) < 1$  with the interest rate  $r > 0$ . With probability  $\lambda$  the job is hit by a shock and changes into a state  $h$ . If  $R \leq h \leq 1$  the match is continued and the continuation asset value becomes  $\Pi(h)$ . With probability  $1 - \lambda$  the match specific productivity does not change.

The present value of the workers human capital  $W(x)$  is

$$W(x) = \rho \left\{ w(x) + \lambda \left[ \int_R^1 W(h) dG(h) + G(R) U_I \right] + (1 - \lambda) W(x) \right\}. \quad (6)$$

With probability  $\lambda$  a shock occurs and the match draws the productivity  $h$ . If  $h \geq R$ , the value of the worker is  $W(h)$  and the match continues. If, on the other hand,  $h < R$ , which occurs with probability  $G(R)$ , the job is destroyed, the worker becomes a STU and the value of his human capital is  $U_I$ .

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<sup>1</sup> Mortensen/Pissarides (1999) and Pissarides (2000) present a discussion of objections against the plausibility of this assumption and the two-tier wage structure which results from the possibility of renegotiation.

*Training period.* Firms choose the initial productivity when they set up the match and negotiate the outside wage. For STU the initial productivity is set at  $x = 1$ . Moreover, the STU course no training costs and the initial value  $\Pi_I$  of a job filled by a STU worker is

$$\Pi_I = \rho \left\{ y - w_I + \lambda \int_R^1 \Pi(h) dG(h) + (1 - \lambda) \Pi(1) \right\}, \quad (7)$$

with  $w_I$  denoting the negotiated outside wage. If the match is not hit by a shock, the worker's productivity remains at  $x = 1$  in the continuation period as well, and the filled job has the value  $\Pi(1)$ . The human capital of a STU is

$$W_I = \rho \left\{ w_I + \lambda \left[ \int_R^1 W(h) dG(h) + G(R) U_I \right] + (1 - \lambda) W(1) \right\}, \quad (8)$$

where  $W(1)$  denotes the value of the worker in the continuation period if no shock occurs.

The LTU find a vacancy either through random search or via the PES. When wage negotiations start, jobs filled by the STU are already productive. Moreover, the LTU need a training period and, therefore, we assume that their initial productivity  $yz$ , with  $z \leq 1$ , is lower than the initial productivity of a STU worker. The allocation of the training costs and the hiring subsidy is subject to negotiation, but the outside wage  $w_i(t)$  and the initial value of the job  $\Pi_i(t)$  depend only on  $t$  if  $t$  exceeds the subsidy bound  $H$ , where  $i = P$  if the LTU worker has opted for the passive and  $i = S$  if he has chosen the active search strategy.

For the sake of brevity, we present the asset equations only for the case where the training costs exceed the subsidy  $H$ . The indicator variable  $\tau \in \{0, 1\}$  takes on the value one if the PES also subsidises the matches formed by random search, while  $\tau = 0$  if  $H$  is paid only to matches arranged by the PES. Considering the status of the job seeker  $i = P, S$ , the present value of a job filled with a LTU worker is given by

$$\Pi_i(t) = \rho \left\{ yz - w_i(t) + \lambda \int_R^1 \Pi(h) dG(h) + (1 - \lambda) \Pi(1) \right\}, \quad (9)$$

where in (9) and also in (10)  $H \leq t \leq T_P$  for  $i = P$  and  $\tau H \leq t \leq T_S$  for  $i = S$ .

Taking into account the negotiated outside wage  $w_i(t)$  the present value of the worker's human capital during the training period is

$$W_i(t) = \rho \left\{ w_i(t) + \lambda \left[ \int_R^1 W(h) dG(h) + G(R) U_I \right] + (1 - \lambda) W(1) \right\}. \quad (10)$$

#### 4. JOB CREATION AND RESERVATION COSTS

All vacancies are advertised and registered.<sup>2</sup> Entrance into the labour market is free for all vacancies, but open only at the beginning of a period. The flow of vacancies therefore persists until the present value of a vacancy is zero,  $V = 0$ . Considering this infinitely elastic supply of vacancies, the *job creation* condition is  $0 = -k + q_I \Pi_I + (1 - q_I)V_I$ , where  $k$  denotes the flow search costs. If there is no contact with a STU worker in the first stage of the matching process – an event which has the probability  $1 - q_I$  – the vacancy takes on the value of its outside option  $V_I > 0$ .

There are three reasons for the existence of an outside option with the value  $V_I$ . First, vacancies are not specialised. Second, the matching process consists of three stages. A vacancy that is not filled during the first has the option to meet a LTU worker who is actively searching for a job or placed by the PES in the second or third stage of the matching process respectively. The value of this option is  $V_I$ . Third, the supply of vacancies is perfectly inelastic in the last two stages of the matching process.

The above *job creation* condition can also be interpreted as follows. Due to search costs, each successful match generates a positive rent, which is distributed between worker and firm through the wage.  $\Pi_I - V_I$  is the firm's share of the rent of a match with a STU worker,  $\Pi_I$  is the value of the filled job, and  $V_I$  is the value of the outside option of the vacancy. The price which the firm pays for participating in the matching process is  $k$ , the *implicit* price for the first stage is  $k - V_I$ . Thus, the *job creation* condition states that the flow of vacancies into the labour market lasts until the implicit search cost a firm has to incur to take part in the first stage of the matching process equals its share of the match rent:

$$\frac{k - V_I}{q_I} = \Pi_I - V_I. \quad (11)$$

The option value  $V_I$  of a vacancy in the first stage of the matching process, when the search costs  $k$  are sunk, is

$$V_I = q_S V_S + [1 - q_S F(T_S)] Q V_P, \quad (12)$$

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<sup>2</sup> Specialisation of one of the two search methods may occur due to the heterogeneity of the job seekers or the jobs or because of increasing search costs. We assume that the search cost function of a vacancy with respect to the two search methods is sub-additive, so that, considering the asset value of a vacancy, it is advantageous for firms to offer vacancies through both channels.

where  $q_S$  denotes the probability that the vacancy will be filled by an active LTU.  $V_S$  is the conditional expected value of a job which has contact with such a worker. If the vacancy does not meet an active LTU or if the training costs of the applicant exceed  $T_S$  – a composite event with the probability  $1 - q_S F(T_S)$  – then the vacancy still has the third option to meet a LTU placed by the PES. The probability of a match with a LTU worker placed by the PES is  $Q$ , and the conditional option value of the job is  $V_P$ <sup>3</sup>.

*Reservation costs.* The hiring subsidy of the PES compensates for the training costs up to the bound  $H$ . Matches with the LTU placed by the PES and with training costs  $t$  higher than  $H$  must finance the balance  $t - H \geq 0$  out of the match rent. The allocation of the balance is part of the contract negotiations, and the value of the filled job,  $\Pi_P(t)$ , therefore depends on  $t$ . As will be shown,  $\Pi_P(t)$  is a monotonically *increasing* function of  $t$ , while the net value of the job,  $\Pi_P(t) + H - t$ , is a contraction and fulfils the reservation property with respect to  $t$ . Hence, reservation costs  $T_P$  exist, with

$$T_P = \Pi_P(T_P) + H. \quad (13)$$

Match partners whose training costs are lower than  $T_P$  sign an employment contract while with  $t > T_P$  they separate immediately.

A vacancy filled by a LTU who is actively searching has the value  $\Pi_S(t)$  if the match draws training costs  $t$ , with  $t - \tau H \geq 0$ . In view of the third stage of the matching process,  $QV_P$  is the value of the outside option of the firm. Therefore, the job will only be filled if its net value is at least as high as the value of the option to meet a LTU worker placed by the PES,  $\Pi_S(t) + \tau H - t \geq QV_P$ . Since the net value of the job has the reservation property, reservation costs  $T_S$  also exist for the method of random search

$$T_S = \Pi_S(T_S) + \tau H - QV_P. \quad (14)$$

## 5. THE VALUE OF UNEMPLOYMENT AND WAGE NEGOTIATIONS

A worker who has lost his job must decide between the active and the passive search strategy. Given the exogenous unemployment benefit  $b$  and the real return from leisure  $l$  the worker chooses the strategy which maximises the present-discounted value of his human capital  $U_I$

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<sup>3</sup> Appendix AI contains the asset pricing equations for  $V_S$  and  $V_P$ .

$$U_I = \max \{ \rho(b+U), -c_I + p_I W_I + (1-p_I)\rho(b+U) \}, \quad (15)$$

The choice set of the Bellman equation (15) contains two alternatives. First, if the worker prefers the passive strategy he receives the unemployment benefit  $b$  while his human capital takes on the value  $U$ .<sup>4</sup> In the subsequent period he has to decide again whether to wait for a placement via the PES or to search for a vacancy on the market. In the first case, the value of his human capital is  $U_P$ , in the second, it is  $U_S$ . The worker will opt for the search strategy that maximises the present value of his human capital so that

$$U = \max \{ U_P, U_S \}. \quad (16)$$

Second, if the STU chooses to search randomly, he incurs search costs  $c_I > 0$ . With probability  $p_I$ , he will locate a vacancy, and his value is  $W_I$ . With probability  $1-p_I$  his search fails, he receives the unemployment benefit  $b$ , and his human capital takes on the value  $U$ .

The present value of the human capital of a LTU who waits for a placement via the PES is

$$U_P = P \{ (1-q_I)(1-q_S) [ F(H)W_P + \int_H^{T_P} W_P(t) dF(t) + [1-F(T_P)]\rho(b+U) ] + [q_I + (1-q_I)q_S] \rho(b+U) \} + (1-P)\rho(b+U) \quad (17)$$

If the worker is matched and if the vacancy for which he applies is not yet filled – the probability for this composite event is  $P(1-q_I)(1-q_S)$  – the value put on the worker by the market is  $W_P$  provided that the subsidy compensates fully for the training costs, that is if  $t-H \leq 0$ . Otherwise, if the training costs exceed  $H$  but are lower than the reservation costs  $T_P$ , the integral in (17) denotes the expected value of the employed worker. If the training costs exceed  $T_P$ , vacancy and applicant separate, and the present value of the worker is  $\rho(b+l+U)$  as in the cases where the vacancy is already filled or the LTU is not offered a vacancy by the PES.

If the LTU worker decides on the active search strategy, he will incur search costs  $c_S > 0$ . Considering the contact probability  $p_S$  generated by the search market, his present-discounted value is  $U_S$  with

$$U_S = -c_S + p_S \left\{ (1-q_I) \left[ F(\tau H)W_S + \int_{\tau H}^{T_S} W_S(t) dF(t) + [1-F(T_S)]U_P \right] + q_I U_P \right\} + (1-p_S)U_P \quad (18)$$

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<sup>4</sup> For simplicity we assume that  $b$  is exogenous. The endogenisation of  $b$  (Mortensen / Pissarides 2001) lowers the search incentive and thus strengthens the comparative static effects of  $H$ , which are shown in Section 7.

If the job search fails – either because the LTU is confronted with a vacancy already filled or because he incurs training costs that exceed  $T_S$  or because he does not find a vacancy – his value is equal to the value of the passive strategy  $U_P$  because placement via the PES is the final option which concludes the matching process.

*Wage negotiations.* Job search takes time and causes search costs. Therefore, each match appropriates a monopoly rent which is distributed between the match partners through the wage. The distribution rules are obtained according to the generalised Nash solution to a bargaining problem, with  $\beta \in (0,1)$  denoting the bargaining strength of the job seeker.

If a STU meets a vacancy, the outside wage  $w_I$  for the initial period of the match is derived from the sharing rule

$$W_I - U_I = \frac{\beta}{1-\beta} (\Pi_I - V_I), \quad (19)$$

with  $V_I$  denoting the reservation value of the vacancy, which follows from the firm's option to fill the vacant job with a LTU.

If the vacancy meets a LTU, the sharing rule depends on the design of the hiring subsidy, whether the PES compensates fully for the training costs, or whether the agents have to negotiate the allocation of the balance  $t - H \geq 0$ . For wage negotiations with a LTU who is randomly searching the sharing rule is

$$W_S(t) - U_S = \begin{cases} \frac{\beta}{1-\beta} [\Pi_S - QV_P], & \text{for } 0 \leq t \leq \tau H \\ \frac{\beta}{1-\beta} [(\Pi_S(t) + \tau H - t) - QV_P], & \text{for } \tau H \leq t \leq T_S \end{cases} \quad (20)$$

where  $W_S(t) - U_S$  is the job seeker's share of the rent, and  $QV_P$  is the reservation value of the vacancy given the third stage of the matching process.

The sharing rule for workers placed by the PES is implemented:

$$W_P(t) - U_P = \begin{cases} \frac{\beta}{1-\beta} \Pi_P, & \text{for } 0 \leq t \leq H \\ \frac{\beta}{1-\beta} [\Pi_P(t) + H - t], & \text{for } H \leq t \leq T_P \end{cases} \quad (21)$$

where  $\Pi_P(t) + H - t$  is the firm's share of the rent if  $H \leq t \leq T_P$ .

Taking into account the idiosyncratic shock  $x \in [R, 1]$ , the value of a STU,  $U_I$ , and the fact that in equilibrium the asset price of a vacancy at the initial stage of the search process is  $V = 0$ , the sharing rule used for the negotiations with an insider is

$$W(x) - U_I = \frac{\beta}{1 - \beta} \Pi(x). \quad (22)$$

Considering the asset pricing equations (5) – (10) and the sharing rules (19) – (22), we obtain

**LEMMA 1 [BARGAINED WAGES].** *Given the reservation income  $rU_I$  of a STU and the asset values  $U_S$  and  $U_P$  of the LTU worker who prefer the active or the passive search strategy respectively, the agents negotiate the following inside and outside wages.*

(i) *The bargained inside wage at a match specific productivity  $x \in [R, 1]$  is*

$$w(x) = rU_I + \beta(yx - rU_I). \quad (23)$$

(ii) *A STU worker who makes a job-to-job transition and produces, in the initial period, with productivity  $x = 1$  receives the outside wage*

$$w_I = w(1) - \beta V_I \rho^{-1}, \quad (24)$$

where  $w(1)$  is the inside wage (23) for  $x = 1$ , and  $\rho^{-1} = 1 + r$ .

(iii) *If the PES subsidises the training costs, a LTU worker with human capital  $U_P$  placed by the PES receives the outside wage  $w_P$  with*

$$w_P = w(1) - \beta(1 - z)y + (1 - \beta)(U_P - U_I)\rho^{-1}, \text{ for } t \leq H, \quad (25)$$

where  $yz$ , with  $z \leq 1$ , is the flow output in the training period.

If  $H \leq t \leq T_P$ , the outside wage  $w_P(t)$  in the training period is

$$w_P(t) = w_P - \beta(t - H)\rho^{-1}. \quad (26)$$

(iv) *If  $t \leq \tau H$  a LTU worker with human capital  $U_S$  who finds a job through random search receives the outside wage  $w_S$ :*

$$w_S = w(1) - \beta(1 - z)y + (1 - \beta)(U_S - U_I)\rho^{-1} - \beta QV_P \rho^{-1}, \text{ for } t \leq \tau H. \quad (27)$$

*If the training costs exceed  $\tau H$  the bargained wage is*

$$w_S(t) = w_S - \beta(t - \tau H)\rho^{-1}, \text{ for } \tau H \leq t \leq T_S. \quad (28)$$

As equation (23) shows, the inside wage equals the reservation income of the worker plus a share of the current match rent that depends on his bargaining strength  $\beta$ . As (19) shows, the

value of the outside option  $V_I$  diminishes the rent of a match with a STU, and, as a consequence, reduces the share of the current rent (24) a STU can appropriate in the contract negotiation. The time of the model is discrete. While the reservation value of the vacancy refers to the beginning of the period, wages are paid at the end;  $V_I$ , therefore, is discounted in (24) to the end of the period.

The lower the productivity  $z \leq 1$  of a LTU during the training period, the lower the bargained outside wages, as equations (25) and (27) show. Moreover, training costs higher than  $H$  are partially passed on to the worker, so that the outside wages (26) and (28) respectively fall monotonically with  $t$ .

Finally, the outside wages (25) and (27) depend on the balance of the present values of a LTU and a STU,  $U_i - U_I$ ,  $i = P, S$ , and hence on the search strategies the unemployed prefer. To determine the signs and the magnitudes of the rents  $U_i - U_I$ ,  $i = P, S$ , we first have to explain which search strategies the LTU and the STU use in equilibrium.

*Choice of the search strategy.* If  $U_I > \rho(b + U)$ , then all STU workers immediately search for a new job. The number of active job seekers  $S_I$  among the STU rises, the tightness  $\theta_I$  of the search market in the first stage of the matching process diminishes, and the transition rate  $p_I$  falls. The adjustment comes to an end either because the gains from private job search are driven to zero, as  $U_I = \rho(b + U)$ , or because the total inflow searches randomly for a job, so that  $S_I = I$ . In the following, we look at the first case and assume that in equilibrium the gains from search vanish so that  $U_I = \rho(b + L + U)$  and  $S_I \leq I$ .

The LTU choose the active search strategy if  $U_S > U_P$ . The number of active job seekers  $S$  increases, the tightness  $\theta_S$  of the labour market in the second stage of the matching process decreases, and the contact probability  $p_S$  diminishes until either all workers in the unemployment pool  $u$  search actively for a job, so that  $S = u$ , or the gains from private job search vanish, so that  $U_S = U_P$  and  $S \leq u$ . In the following, we investigate the second case and assume that, in equilibrium,  $U_S = U_P$  and  $S \leq u$ .

With  $U_S = U_P$ , the LTU are indifferent to the strategies of search, and from the wage equations (25) and (27) it follows for the outside wage of a random searcher among the LTU:  $w_S = w_P - \beta Q V_P \rho^{-1}$ , for  $t \leq \tau H$ . Moreover, with  $U_S = U_P$ , it suffices to determine the sign and the magnitude of the rent  $U_P - U_I$ . If in equilibrium the STU are indifferent to the active and the passive search strategy, then the differential rent  $U_P - U_I$  can be derived from the asset equation

(17), the sharing rule (21), and equation (A1) for the option value  $V_P$  of a vacancy that, in view of the third stage of the matching process, expects to meet a LTU placed by the PES (s. App. III):

$$U_P - U_I = \frac{\beta}{1 - \beta} \frac{P(1 - q_I)(1 - q_S)V_P}{[1 - P(1 - q_I)(1 - q_S)F(T_P)]}. \quad (29)$$

If the STU are indifferent to both search strategies then the differential rent (29) is strictly positive. The reason for this is the *reaction time* of the PES: the PES is available to the LTU whereas it is not to the STU who have just lost their jobs; the STU must wait at least one period – after the PES has reviewed their claims, has registered and referred them to the job placement service – until the first job offer arrives. During this time, which we assume lasts one period or more, the STU have to rely on their own search efforts.

The differential rent (29) increases together with the probability  $P$  for a contact via the PES, the reservation costs  $T_P$ , the probability  $(1 - q_I)(1 - q_S)$  of finding a job that is not yet filled by one of the active job seekers, and with the option value  $V_P$ .

## 6. THE VALUE OF A FILLED JOB, WAGE DISPERSIONS AND JOB DESTRUCTION

With the wage equations from Lemma 1, the asset equations from section 3, and the condition of the reservation productivity (4), we can now derive the value of a filled job.

**LEMMA 2 [FILLED JOBS].** (i) *The continuation value of a filled job producing with the idiosyncratic productivity  $x \in [R, 1]$  is*

$$\Pi(x) = (1 - \beta)y \frac{x - R}{\lambda + r}. \quad (30)$$

(ii) *Taking into account the reservation value  $V_I$ , a job filled by a STU worker has the present value*

$$\Pi_I = \Pi(1) + \beta V_I, \quad (31)$$

where  $\Pi(1)$  is the continuation value (30) for the match productivity  $x = 1$ .

(iii) *A job filled by a LTU who is placed and whose training costs are subsidised by the PES has the value*

$$\Pi_P = \Pi(1) - \rho(1 - \beta)(1 - z)y - (1 - \beta)(U_P - U_I), \text{ for } t \leq H. \quad (32)$$

*A job filled by a subsidised LTU whose training costs exceed  $H$  has the present value*

$$\Pi_P(t) = \Pi_P + \beta(t - H), \text{ for } H \leq t \leq T_P. \quad (33)$$

(iv) Since the LTU are indifferent between the two search strategies, taking into account the reservation value  $QV_P$ , a job filled by a worker who is actively searching has the asset price

$$\Pi_S = \Pi_P + \beta QV_P, \text{ for } t \leq \tau H. \quad (34)$$

For training costs  $t$  with  $\tau H \leq t \leq T_S$  we finally obtain

$$\Pi_S(t) = \Pi_S + \beta(t - \tau H). \quad (35)$$

From the value equations for the filled jobs, we can derive the reservation costs  $T_P$  and  $T_S$ .

**LEMMA 3 [RESERVATION COSTS].** (i) The reservation costs  $T_P$  which are applied to the LTU who are placed by the PES follow from (33) together with  $\Pi_P(T_P) + H - T_P = 0$ :

$$T_P = \frac{\Pi_P}{1 - \beta} + H. \quad (36)$$

From the asset pricing equations (33) - (35) and  $T_S = \Pi_S(T_S) + \tau H - QV_P$  we can derive the reservation costs for the method of random search

$$T_S = T_P - (1 - \tau)H - QV_P. \quad (37)$$

(ii) As a consequence of the fact that  $T_P - T_S = (1 - \tau)H + QV_P > 0$ , the percentage of LTU who cannot be placed via the search market, is always higher than the percentage of LTU who cannot be placed via the PES:  $1 - F(T_S) > 1 - F(T_P)$ .<sup>5</sup>

The dispersions of the outside wages of the LTU during the training period depend on the method of search and the distribution of the training costs.

**LEMMA 4 [WAGE DISPERSIONS].** (i) The dispersions of the outside wages of the LTU are defined on the ranges  $[w_P(T_P), w_P]$  and  $[w_S(T_S), w_S]$ , where  $w_i(T_i)$  is the lowest and  $w_i$  is the highest wage of the respective wage dispersion,  $i = P, S$ . From Lemma 1 and Lemma 3, taking into account that in equilibrium  $U_S = U_P$ , it follows that  $w_P(T_P) = w_S(T_S)$  and  $w_P - w_S = \beta QV_P \rho^{-1} > 0$ .

(ii) The average wages of the normalized dispersions are given by  $\bar{w}_P = [F(H)w_P + \int_H^{T_P} w_P(t) dF(t)] / F(T_P)$  and  $\bar{w}_S = [F(\tau H)w_S + \int_{\tau H}^{T_S} w_S(t) dF(t)] / F(T_S)$ . If the training costs are exponentially distributed, then  $\bar{w}_P > \bar{w}_S$ .

The job destruction rule can be derived by evaluating the asset equation (5) at the reservation threshold  $x = R$ . Taking into account the wage equation (23) we obtain:

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<sup>5</sup> With Lemma 2 and Lemma 3 the option values of a vacancy  $V_P$  and  $V_S$  are only functions of the subsidy limit  $H$ , the reservation costs  $T_P$  and  $T_S$ , the tightness  $\Theta$ , and the design  $\tau \in \{0, 1\}$  of the hiring subsidy (s. App. AI).

$$0 = R - \frac{rU_I}{y} + \frac{\lambda}{\lambda + r} \int_R^1 (h - R) dG(h). \quad (38)$$

In order to close the model, we still have to determine the reservation income of a STU worker,  $rU_I$ , and the transition probabilities of the method of random search.

In equilibrium the STU and the LTU, by assumption, are indifferent to the active and the passive search strategies so that  $U_I = \rho(b + U)$  and  $U_P = U_S = U$ . With these conditions, the reservation income of a STU is equal to the sum of the unemployment benefit, the real return of leisure and the differential rent  $U_P - U_I$ :

$$rU_I = b + (U_P - U_I). \quad (39)$$

Taking into account that job seekers in equilibrium are indifferent between the two search strategies, we finally obtain the transition probabilities generated by the search market,  $p(\theta_I)$  and  $p(\theta_S)$ , as follows.

**LEMMA 5 [RANDOM SEARCH].** (i) *From the Bellman equation (15) and  $U_I = \rho(b + l + U)$  it follows that, in equilibrium, the expected search costs of a STU worker who is randomly searching are equal to his share of the match rent,  $c_I/p_I = W_I - U_I$ . From this, together with the sharing rule (19) and the asset equation (31), we obtain*

$$\frac{c_I}{p(\theta_I)} = \frac{\beta}{1 - \beta} [\Pi(1) - (1 - \beta)V_I]. \quad (40)$$

(ii) *Using the assumption  $U_P = U_S = U$  and the asset equation (18), it follows that, in equilibrium, the expected search costs of a LTU worker who is randomly searching equal his expected share in the match rent:  $c_S/(1 - q_I)p_S = F(\tau H)(W_S - U_S) + \int_{\tau H}^{T_S} (W_S(t) - U_S) dF(t)$ . From this equilibrium condition we obtain with respect to the sharing rule (20) and the option value (A2)*

$$\frac{c_S}{[1 - q(\theta_I)]p(\theta_S)} = \frac{\beta}{1 - \beta} [V_S - QV_P]. \quad (41)$$

The equilibrium of the search model consists of solutions  $[\Pi(1), \Pi_P, \Theta, \theta_I, \theta_S, R, T_P, T_S, u]$  to the equations (A5) – (A12) in Appendix II and the equilibrium unemployment (3). The comparative static effects of the hiring subsidy are indeterminate as a consequence of the multiplicity of the channels through which the hiring subsidies work. Which effect dominates is an empirical question. We therefore have carried out a series of numerical experiments.

## 7. SIMULATION

*Parameters and matching functions.* The choice of the baseline parameter values, Table 1, is made with respect to the design of the experiments of Mortensen/Pissarides (1999, 2001) and the restraint that in equilibrium the number of active job seekers,  $S_I$  and  $S$ , have to be “interior solutions” to the model.

Tab. 1: The baseline parameter of the model

$\beta$	$r$	$\lambda$	$y$	$z$	$b$	$k$	$c_I$	$c_S$	$1/\delta$	$\alpha$	$ef$	$d$	$\Phi$	$\phi$
0.50	0.02	0.10	100	0.60	60	30	40	25	15	0.65	0.30	0.30	4/5	1/5

The bargaining power of the workers is  $\beta = 0.50$ , the marginal product of a job at full productivity is  $y = 100$ . During their training period, the LTU produce a marginal product of  $yz = 60$ ; UI benefits are  $b = 60$ ; the real interest rate  $r$  is 2 %; the probability of a productivity shock  $\lambda$  is 10 %; the search costs are  $c_I = 40$  and  $c_S = 25$ , and the recruiting costs of a vacancy amount to  $k = 30$ .

The distribution function  $G(x)$  of the productivity shocks is assumed to be uniform on  $[\alpha, 1]$ , with the lower support  $\alpha = 0.65$ . Training costs  $t \geq 0$  are exponentially distributed with mean  $1/\delta = 15$ .

The matching functions of the PES and the search market are of the Cobb Douglas type (Petrongolo/Pissarides 2001). For a given vacancy the probabilities of a contact with a job seeker are

$$\text{PES:} \quad Q(\theta) = ef * (1/\theta)^{1-\Phi} \quad (42)$$

$$\text{Search market:} \quad q(\theta) = d * (1/\theta)^{1-\phi}. \quad (43)$$

The values of the "total factor productivities" of the basic scenario are  $ef = d = 0.30$ ; for the elasticities of the job matches  $M$  and  $m$  with respect to vacancies we use  $\Phi = 4/5$  and  $\phi = 1/5$  respectively. Thus, among the arguments of the matching technology of the PES, the vacancies dominate, while on the search market the active job seekers are the dominating input factor.

*Indicators.* The time period which corresponds to the duration of a model period is, as we assume, the yearly quarter. The following indicators are used to evaluate the simulations: (1) Quarterly unemployment rate  $u$  in percent; (2) quarterly unemployment incidence  $\lambda G$  in percent; (3)

unemployment duration of active and passive LTU job seekers  $d_S$  and  $d_P$  respectively in quarters; (4) ratio of the STU making job-to-job transitions,  $\sigma_I p_I = p_I S_I / u * 100$ ; (5) fraction of active job seekers among the LTU,  $\sigma_S = S / u * 100$ ; (6) fraction of active job seekers among the inflowing STU,  $S_I / I * 100$ ; (7) the outside wage  $w_I$  negotiated by the STU making job-to-job transitions; (8) the indicator for the outside wages of the LTU, which equals the mean of the distribution of outside wages, s. Lemma 4, as a percentage of the outside wage of the STU,  $wIP = \bar{w}_P / w_I * 100$ .  $100 - wIP$  denotes the average wage penalty which a LTU worker placed by the PES must accept due to his low productivity and the training costs. (9) fraction of the LTU,  $LTU = (1 - u_S / u) * 100$ ; (10) placement rate of the PES,  $PES$  (see App. II for a definition); (11) UI benefits as a percentage of the net product,  $PLMP = ub / np * 100$ . The net product is  $np = (1 - u)y \int_R^1 x dG(x) / [G(1) - G(R)]$ , where the term  $(1 - u)y$ , which denotes the net product for  $x = 1$ , is weighted with the conditional expected value of the productivity parameter  $x \geq R$ . (12) Expenses of the PES for active labour market policies in percent of the net product,  $ALMP$  (s. App. II).

The results of the simulation with the upper bound  $H$  for the hiring subsidy are shown graphically in the Appendices IV – V. We distinguish between an ALMP design which supports only placements by the PES (regime  $\tau = 0$ ) and a policy which gives equal support to both search methods (regime  $\tau = 1$ ). Appendix IV shows the results for both regimes ( $\tau = 0$  and  $\tau = 1$ ). Appendix V depicts the results for  $\tau = 0$  at varying values for the matching productivity of the PES ( $ef = 0.25$  and  $ef = 0.35$ ).

Throughout the following paragraphs we compare the results of our numerical experiments with the corresponding data of the OECD (2001 a, b).

**Result 1.** *The figures, App. IV – V, show that consistent with Mortensen/Pissarides (1999, 2001) the hiring subsidy  $H$  increases the equilibrium rate of unemployment  $u$ .*

For example in the regime  $\tau = 0$ , where only PES placements are subsidised  $u$  increases from 7,4 % ( $H = 0$ ) to 8,4 % ( $H = 30$ ).

*In comparison:* in the year 2000 the rate of unemployment in the OECD was in total 6.4 % and in the EU 8.3 %.

In the standard model of Mortensen/Pissarides the hiring subsidy lowers the costs of job creation, so that on the one hand job creation is stimulated and the duration of unemployment falls. On the other hand the unemployment incidence increases. Because of the increasing tightness the opportunity costs of a filled job rise and the match partners separate faster. The second effect outweighs the first so that overall employment decreases.

In our model four factors have an affect on equilibrium unemployment, s. equation (3). First the incidence, second the length of the unemployment spells of active and passive long-term unemployed, third the ratio of job-to-job transitions and forth the share of passive job seekers among the LTU workers.

The main causes for the positive correlation between the hiring subsidy and the unemployment rate are the following. First, firms and workers only enjoy the benefits of the hiring subsidy if they are matched by the PES (regime  $\tau = 0$ ). The hiring subsidy therefore increases the opportunity costs of a start-up in the first and second stage of the search process. The consequences are that the fraction of active job seekers among the LTU,  $\sigma_S$ , and the ratio of job-to-job transitions,  $\sigma_I p_I$ , fall or that the fractions of those STU and LTU who prefer to wait for a placement by the PES increase. Second, the hiring subsidy reduces duration of unemployment but only the duration of the active job seekers,  $d_S$ , while the average spell length  $d_P$  of an unemployed worker who decides on the passive search strategy increases. The reason for this is that the growing number of passive job seekers is concentrated in the third stage of the matching process. As a result the tightness between the registers of the PES decreases, the *reaction time*  $1+1/P(\Theta)$  rises and the probability of a successful match falls. It is not surprising that the duration of the unemployment spell of the active job seeker falls because, on the one hand, the supply of vacancies rises due to the hiring subsidy and, on the other hand, the number of active job seekers falls.

ALMP thus increases not only the job destruction rate but also the duration of the unemployment spell of passive job seekers as well as their fraction of all unemployed.

The development of the fraction of the LTU who are randomly searching depends on the design of the ALMP. In the regime  $\tau = 0$ , where only PES placements are subsidised, the fraction of active job seekers among the LTU decreases. As a result the fraction of passive job seekers rises in  $\tau = 0$  not only among the STU but also among the LTU.

**Result 2.** *Although the hiring subsidy raises the fraction of active job seekers among the LTU, the symmetrical labour market policy ( $\tau = 1$ ) lowers overall employment. The reasons are: First the symmetrical labour market policy increases the duration of job search of the active job seekers. Second it leads to a crowding-out of active job seekers among the STU and reduces the job-to-job transitions even below the level reached in the regime  $\tau = 0$ . Third, as in the regime  $\tau = 0$   $d_P$  increases. Nevertheless, due to the growing number of active job seekers among the LTU, the equilibrium rate of unemployment does not increase as much as it does in the regime  $\tau = 0$ .*

**Result 3.** *Active labour market policy has the following additional consequences (in  $\tau = 0$ ): (1) The fraction of job seekers threatened with long-term unemployment or being long-term unemployed (LTU) – in the model those are LTU workers who are unemployed for longer than 3 months (1 quarter) – increases from 72.0 % ( $H = 0$ ) to 73.6 % ( $H = 30$ ).*

(2) *The costs for PLMP increase from 2.7 % ( $H = 0$ ) to 3.1 % ( $H = 30$ ) of the net product, while the costs for ALMP ( $H = 30$ ) reach the value of 0.3 % of the net product.*

*In comparison:* in the year 2000 the incidence of job seekers threatened with long-term unemployment or being long-term unemployed (3 months and over) was 65.3 % of total unemployment in the OECD and 75.6 % in the EU. Moreover, in 1999 the average OECD member incurred costs for UI benefits of 1.0 % of the GDP as well as costs for “subsidies to regular employment in the private sector” of 0.1 % of the GDP.

**Result 4.** *Without hiring subsidies ( $H = 0$ ) the LTU placed by the PES must accept on average a 5.6 % wage penalty compared to a STU worker when making a job-to-job transition. ALMP ( $H = 30$ ) turn this penalty into an advantage of 3.5 % for the LTU under the regime  $\tau = 0$ .*

*In comparison:* based on the first seven rounds of the British Household Panel Survey, Arulampalam (2001) estimates that, after an unemployment spell, a worker must accept a wage penalty of 5.7 % compared to making a job-to-job transition<sup>6</sup>.

The App. V shows clearly that the results 1 – 4 are also stable with shocks, which affect the central model parameters. In addition the graphs depict one further interesting effect.

**Result 5.** *The more effective the matching service of the PES – measured by the total factor productivity  $ef$  of the PES matching function under the regime  $\tau = 0$  and without ALMP ( $H = 0$ ) – the higher equilibrium unemployment is.*

The reasons are: first the more effective job placement service of the PES raises the opportunity costs of the filled jobs and therefore the incidence. While a job with  $ef = 0.30$  has a mean durability of  $1/\lambda G(R) * 100 = 36$  quarters or 9.0 years, the durability falls to 8.2 years for  $ef = 0.35$ . Second, the fraction of active job seekers among the STU and thus the ratio of the STU making job-to-job transitions decreases with increasing  $ef$ . Third, even though the higher productivity of the PES lowers the unemployment duration of both search strategies – for the passive strategy the duration falls from 5 to 4.8 quarters, for the active from 1.8 to 1.6 quarters – the first two negative effects outweigh the positive third effect.

Why does the duration of the unemployment spells decrease? The fact that  $d_P$  falls is obviously due to the higher productivity of the PES. The decrease of  $d_S$  results from the reduction in the number of the active job seekers among the LTU. This improves the chances of the remaining searchers who stick to their search strategy.

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<sup>6</sup> This wage penalty increases to 14 % in the fourth year after the unemployment spell and then decreases again (Arulampalam 2001).

Of course the fraction of PES matches, and thus the success which the PES will claim, grows with the effectiveness of its placement service.

## 8. SUMMARY

In our search model job seekers can choose between two methods of search, matching by the PES, where firms register their vacancies, and random search on the search market, where firms advertise vacancies. The matching process includes three stages. In the first only the active job seekers among the STU search randomly for a vacancy. The STU have lost their job at the end of the previous period and, therefore, of all the unemployed possess the best information about current labour market conditions. Their applications are more targeted and reach the firms earlier than the applications of all the other unemployed. In the second stage the active job seekers among the LTU apply for jobs, and finally, in the third stage, also those LTU who are sent by the PES. Firms prefer applications from the STU, not only because they arrive first, but also because unlike the LTU they immediately work with full productivity and do not generate training costs. The PES subsidises the training costs with a hiring subsidy. Two regimes are compared. Under one regime only the matches created by the PES are subsidised, under the other the subsidy is paid for each match with a LTU worker, irrespective of the method of search. Under both regimes the unemployment rate increases with an increasing hiring subsidy. The reasons are the increasing job destruction rate, the decreasing fraction of active job seekers among the STU and of job-to-job transitions, and the *increasing* duration of unemployment of the passive job seekers.

Of course, the PES can increase its placement success by improving the effectiveness of its matching service. Nevertheless, the job destruction rate will increase and the fraction of active job seekers among the STU will decrease so that the improved effectiveness of the PES will lead to an increase in equilibrium unemployment, although the unemployment duration for both groups of jobseekers, the passive and the active, is reduced.

The economic policy consequences of the model are clear: the effects of ALMP and profiling techniques to increase the effectiveness of the placement service depend on the target group. For unemployed with low private search costs compared to their productivity, not only the policy instruments of ALMP but also the actual job placement activities of the PES are counterproductive. On the other hand the instruments of ALMP and the placement service of the PES have a stimulating effect in job creation for target groups with such high private search costs that in equilibrium without policy it is not worthwhile for these groups to actively search for a job. But policy makers have to take into account that despite their stimulating effects these instruments of ALMP reduce aggregate employment.

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## APPENDIX I

*Option values  $V_P$  and  $V_S$ .* 1. When firms decide whether to post a vacancy they know the c.d.f. of the training costs  $F(t)$ , the reservation costs  $T_i$  and the conditions for PES subsidies  $\tau \in \{1,0\}$ . Before the training costs are revealed the asset value of a vacancy expecting a contact with a LTU worker placed by the PES is

$$V_P = \int_0^H \Pi_P dF(t) + \int_H^{T_P} [\Pi_P(t) + H - t] dF(t). \quad (A1)$$

If the training costs of the LTU are fully subsidised, the job has the value  $\Pi_P$ . The second term in (A1) denotes the expected value of the job if the training costs are higher than the subsidy bound  $H$  but below the reservation costs  $T_P$ . Finally, if the training costs exceed  $T_P$ , the match partners separate immediately. Analogously, before training costs are known the conditional option value of a vacancy that meets an active job seeker among the LTU is

$$V_S = \int_0^{\tau H} \Pi_S dF(t) + \int_{\tau H}^{T_S} [\Pi_S(t) + \tau H - t] dF(t) + \int_{T_S}^{\infty} QV_P dF(t), \quad (A2)$$

where  $\tau = 1$  if the PES also subsidises the matches formed by random search, otherwise  $\tau = 0$ . If the match specific training costs of the job seeker exceed  $T_S$ , the agents separate and, in view

of the third stage of the matching process, the vacancy takes on the value of the outside option  $QV_P$ .

2. With respect to the asset equations (32) – (35) and Lemma 3 the option values (A1) and (A2) of a vacancy transform to

$$V_P(T_P, H) = (1 - \beta)[F(H)(T_P - H) + \int_H^{T_P} (T_P - t)dF(t)] \quad \text{and} \quad (\text{A3})$$

$$V_S(\Theta, T_P, T_S, H, \tau) = (1 - \beta) \left[ F(\tau H)(T_S - \tau H) + \int_{\tau H}^{T_S} (T_S - t)dF(t) \right] + Q(\Theta)V_P(T_P, H) \quad (\text{A4})$$

## APPENDIX II

The model equations in implicit form are:

$$J^1(\Pi(1), \Pi_P, \Theta, \theta_I, \theta_S, R, T_P, T_S; H) \equiv \Pi(1) - (1 - \beta)y \frac{1 - R}{\lambda + r} = 0 \quad (\text{A5})$$

$$J^2(\cdot) \equiv \Pi(1) - \rho(1 - \beta)(1 - z)y - \Pi_P - \frac{\beta P(1 - q_I)(1 - q_S)}{1 - P(1 - q_I)(1 - q_S)F(T_P)} V_P(T_P, H) = 0 \quad (\text{A6})$$

$$J^3(\cdot) \equiv \Pi_P - (1 - \beta)(T_P - H) = 0 \quad (\text{A7})$$

$$J^4(\cdot) \equiv \frac{k - V_I(\Theta, T_P, T_S, \theta_S, H, \tau)}{q_I(\theta_I)} - [\Pi(1) - (1 - \beta)V_I(\Theta, T_P, T_S, \theta_S, H, \tau)] = 0 \quad (\text{A8})$$

$$J^5(\cdot) \equiv R - \frac{b}{y} - \frac{\Pi(1) - \rho(1 - \beta)(1 - z)y - \Pi_P}{(1 - \beta)y} + \frac{\lambda}{\lambda + r} \int_R^1 (h - R)dG(h) = 0 \quad (\text{A9})$$

$$J^6(\cdot) \equiv T_P - T_S - (1 - \tau)H - Q(\Theta)V_P(T_P, H) = 0 \quad (\text{A10})$$

$$J^7(\cdot) \equiv \frac{c_I}{p(\theta_I)} - \frac{\beta}{1 - \beta} [\Pi(1) - (1 - \beta)V_I(\Theta, T_P, T_S, \theta_S, H, \tau)] = 0 \quad (\text{A11})$$

$$J^8(\cdot) \equiv \frac{c_S}{(1 - q_I)p(\theta_S)} - \frac{\beta}{1 - \beta} [V_S(\Theta, T_P, T_S, H, \tau) - Q(\Theta)V_P(T_P, H)] = 0. \quad (\text{A12})$$

The indicators *PES* and *ALMP* are defined as follows:

$$PES = \frac{P(1 - q_I)(1 - q_S)F(T_P)(u - p_S S)}{u_S} * 100 \quad (\text{A13})$$

$$ALMP = \frac{ALP + ALS}{np}, \text{ where} \quad (\text{A14})$$

$$ALP = P(1 - q_I)(1 - q_S)F(T_P)(u - p_S S) \left[ \int_0^H t dF(t) + \int_H^{T_P} H dF(t) \right] / F(T_P)$$

$$ALS = [u_S - P(1 - q_I)(1 - q_S)F(T_P)(u - p_S S)] \left[ \int_0^{tH} t dF(t) + \int_{tH}^{T_S} tH dF(t) \right] / F(T_S).$$

### APPENDIX III

*Proof of Lemma 1.* (i) Write the sharing rule used for the negotiations with an insider (22) as

$$(P1) \quad (1 - \beta)U_I = (1 - \beta)W(x) - \beta\Pi(x).$$

Substitute  $\Pi(x)$  and  $W(x)$  with the asset pricing equations (5) and (6) out of (P1) and the inside-wage (23) follows.

(ii) From the sharing rule used for the negotiations with the STU (19) follows

$$(P2) \quad (1 - \beta)U_I - \beta V_I = (1 - \beta)W_I - \beta\Pi_I.$$

Now the outside-wage (24) for STU workers follows from (P2), the asset pricing equations (7) and (8) and (P1).

(iii) Write the sharing rule (21) as

$$(P3) \quad (1 - \beta)U_P - \beta(t - H) = (1 - \beta)W_P(t) - \beta\Pi_P(t).$$

Substitute the values of the filled job and the employed worker with (9) and (10) out of (P3), and take account of (P1) and (23) to get the wage equation

$$(P4) \quad w_P(t) = w(1) - (1 - z)\beta y + (1 - \beta)(U_P - U_I)\rho^{-1} - \beta(t - H)\rho^{-1}.$$

The wage equations (25) and (26) follow from (P4). Notice that the last term on the RHS of (P4) is equal to zero for  $t \leq H$ .

(iv) Like in (iii) the wage equations (27) and (28) follow from the asset pricing equations (9) and (10), (P1) and the sharing rule (20), which we can write as

$$(P5) \quad (1 - \beta)U_S - \beta(t - tH) - \beta QV_P = (1 - \beta)W_S(t) - \beta\Pi_S(t).$$

*Proof of equation (29).* Rearrange the asset pricing equation (17), and take account of the equilibrium condition  $U_I = \rho(b + U)$  to get

$$(P6) \quad (U_P - U_I) \left[ 1 - P(1 - q_I)(1 - q_S)F(T_P) \right] = \\ P(1 - q_I)(1 - q_S) \left[ F(H)(W_P - U_P) + \int_H^{T_P} (W_P(t) - U_P) dF(t) \right]$$

Substitute the sharing rule (21) into the worker's share of the match rent on the RHS of (P6) and take account of the asset equation of the outside option (A1), to find the equation of the differential rent (29).

*Proof of Lemma 2.* (i) Equations (4) and (5) imply  $0 = yR - w(R) + \lambda \int_R^1 \Pi(h) dG(h)$  and  $(\lambda + r)\Pi(x) = yx - w(x) + \lambda \int_R^1 \Pi(h) dG(h)$ . From these two equations together with the wage equation (23) the statement follows.

(ii) Insert the wage equation (24) into the asset equation (7) and take account of equation (5) to derive the asset pricing equation (31).

(iii) The asset pricing equations (32) and (33) follow from substituting the wage equation (P4) into (9) and rearranging terms with respect to the asset equation (5).

(iv) Similar to the above argument we can derive the asset pricing equations (34) and (35) from (9) by taking into account the wage equations (27) and (28).

*Proof of Lemma 3.* (i) Write the asset equation (33) as  $\Pi_P(T_P) + H - T_P = \Pi_P - (1 - \beta)(T_P - H)$ , and take account of the condition of the reservations costs,  $\Pi_P(T_P) + H - T_P = 0$ .

Write (34) and (35) as  $\Pi_S(T_S) + H - T_S = \Pi_P + \beta QV_P - (1 - \beta)(T_S - \tau H)$ , take account of  $\Pi_S(T_S) + H - T_S = QV_P$  to derive  $T_S = \Pi_P / (1 - \beta) + \tau H - QV_P$ . Substitute (36) into the last equation and the statement follows.

*Proof of Lemma 4.* (i) Substitute  $w_S = w_P - \beta QV_P \rho^{-1}$  into the wage equation (28) to get  $w_S(T_S) = w_P - \beta(T_S - \tau H + QV_P) \rho^{-1}$ . By Lemma 3  $T_S - \tau H + QV_P = T_P - H$ . Therefore we can conclude taking into account the wage equation (26):  $w_S(T_S) = w_P - \beta(T_P - H) \rho^{-1} = w_P(T_P)$ .

(ii) First we define the auxiliary functions  $z(x)$  und  $K(x, \tau)$ ,  $x \in [0, T_P - H]$ , as

$$(P7) \quad z(x) = T_P - H - x$$

$$(P8) \quad K(x, \tau) = x + \frac{\int_{\tau H}^{z(x) + \tau H} (t - \tau H) f(t) dt}{F(z(x) + \tau H)} .$$

$K(x, \tau)$  is continuously differentiable on  $[0, T_P - H)$ , if the p.d.f. of the training costs  $f(t)$ ,  $t > 0$ , is differentiable.

Inserting the wage equations (26) and (28) into the expectations of the wage distributions,  $\bar{w}_P$  and  $\bar{w}_S$ , and taking account of  $w_S = w_P - \beta QV_P \rho^{-1}$  and (37), we can write  $\bar{w}_P$  and  $\bar{w}_S$  with respect to (P8) as

$$(P9) \quad \bar{w}_P = w_P - \beta K(0,1) \rho^{-1}$$

$$(P10) \quad \bar{w}_S = w_P - \beta K(QV_P, \tau) \rho^{-1}.$$

Now, (P9) and (P10) imply:  $\bar{w}_P > \bar{w}_S \Leftrightarrow K(0,1) < K(QV_P, \tau)$ , where  $\tau \in \{0,1\}$ .

Assume that

$$(P11) \quad K(x, \tau) > K(0, \tau), \quad \text{and}$$

$$(P12) \quad K(0,0) \geq K(0,1),$$

Assume  $\tau = 1$ , then the statement follows from (P11). For  $\tau = 0$  the inequalities (P11), (P12) and  $QV_P > 0$  imply that  $K(QV_P, 0) > K(0,0) \geq K(0,1)$ . Using the inequalities again the statement follows.

If the training costs are exponentially distributed,  $x \in [0, T_P - H)$ , and  $H \geq 0$ , then the inequalities (P11) and (P12) hold.

1. Let  $f(t) = \delta e^{-\delta t}$ ,  $\delta > 0$ , then

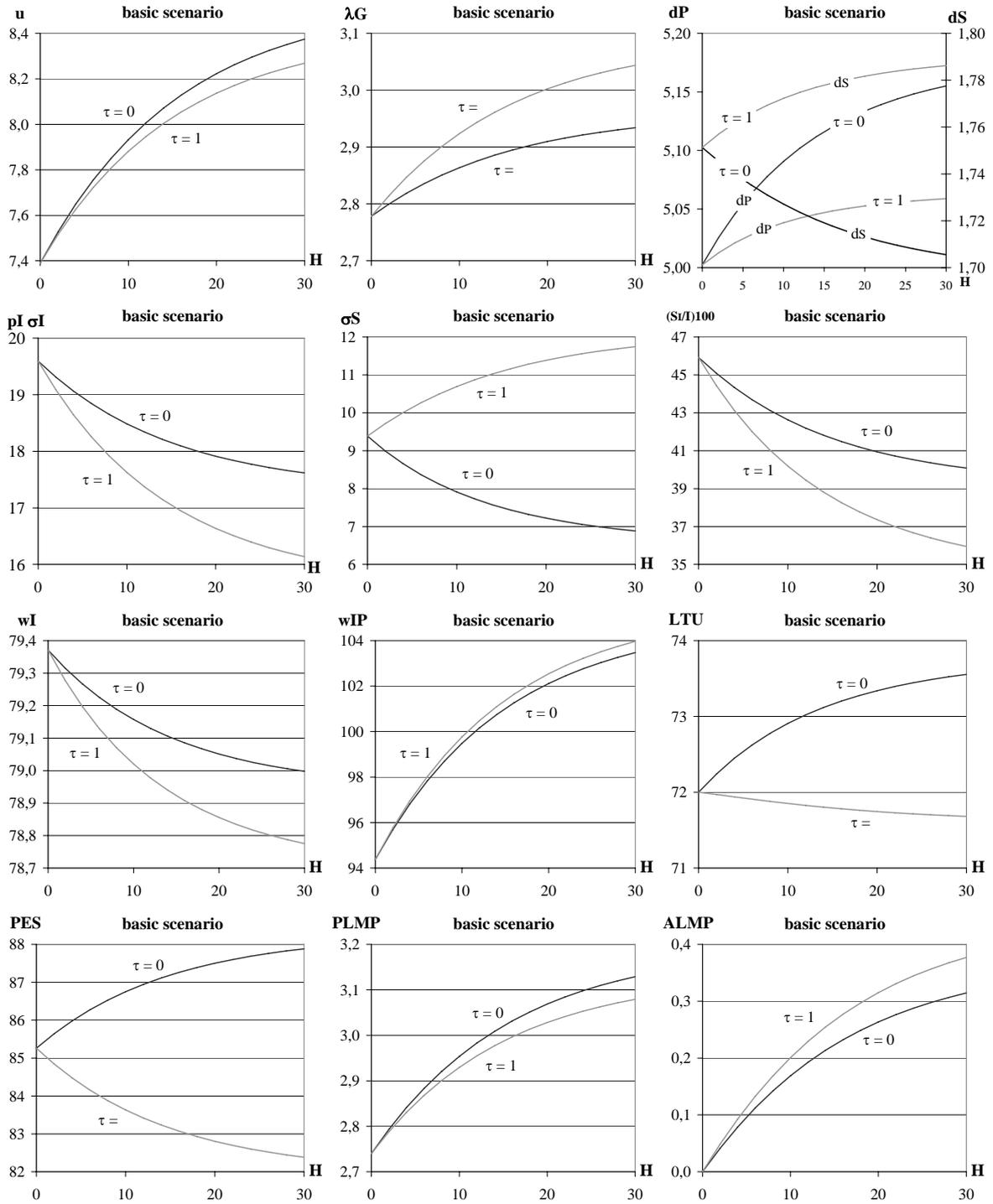
$$(P13) \quad K(x, \tau) = x + \frac{e^{-\delta \tau H} [1 - (1 + \delta z(x)) e^{-\delta z(x)}]}{\delta (1 - e^{-\delta (1 - e^{-\delta (z(x) + \tau H)})})}$$

2. From (P13) and  $H \geq 0$  we can conclude that (P12) holds.

3. The function  $K(x, \tau)$  is continuously differentiable on  $[0, T_P - H)$ . To prove that  $K(x, \tau)$  is strictly monotonically increasing with respect to  $x$ , we compute the partial derivative of  $K(x, \tau)$ :

$$(P14) \quad \frac{\partial K(x, \tau)}{\partial x} = 1 - \frac{e^{-\delta (z + \tau H)} [\delta z - e^{-\delta \tau H} (1 - e^{-\delta z})]}{(1 - e^{-\delta (z + \tau H)})^2}.$$

For  $z > 0$  it is true that  $\partial K(x, \tau) / \partial x > 0 \Leftrightarrow 1 > e^{-\delta (z + \tau H)} [(2 + \delta z) - e^{-\delta \tau H}]$ . As the inequality on the RHS of the equivalence holds for  $\tau H \geq 0$  the statement follows.

APPENDIX IV BASIC SCENARIO ( $\tau = 0, \tau = 1$ )

APPENDIX V EFFICIENCY ( $\tau = 0$ )

