

# Employers' Selection Behavior during Short-Time Work

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# Outline

1. Motivation
2. Theoretical Considerations
3. Data Generation: Short-time Workers in Nuremberg
4. Empirical Strategy
5. Transition to Short-time Work and Unemployment
  1. Descriptive Analysis
  2. Effects of Individual Characteristics
6. Conclusion and Outlook

# 1. Motivation

- individual data on short-time workers scarce
  - no administrative data
  - German Socio-Economic Panel (Büchel/Pannenberg 1992)
- little knowledge about short-time workers
  - Who is affected by short-time work (STW) ?
  - To what extent are individuals affected by STW ?
  - What is the effect of STW on individual employment biographies ?

# 1. Motivation

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  - To what extent are individuals affected by STW ?
  - What is the effect of STW on individual employment biographies ?

## 2. Theoretical Considerations

- heterogeneous labor
  - workers either dispose of high (H) or low (L) level of human capital
  - wage rates  $w$  exogenously given
  - perform same tasks
  - $\text{productivity}_H > \text{productivity}_L$
  - $w_H > w_L$
- representative establishment
  - experiences inescapable lack of work due to exogenous shock
  - lack of work is equally distributed across groups of workers
  - adjustment of volume of work necessary

## 2. Theoretical considerations

### reduction of volume of work

- establishment can opt for one of two regimes
- decision for one regime according to accruing cost

STW → who is to work short-time ?

cost: contributions to social security for hours cut

lay-offs → who is laid-off ?

cost for lay-offs and future re-hiring

- in case of STW
  - cost of STW increase with wage rate
  - employing skilled workers in short-time is costly
  - establishment will cut hours of low skilled workers

## 2. Theoretical considerations

### Hypothesis

- individual level of human capital negatively influences probability of working short-time
- risk of STW higher for employees with low level of human capital

### 3. Data Generation: Short-time Workers in Nuremberg

- paper copies of lists of all short-time workers in the district of Nuremberg were typewritten
  - Administrative Individual Data on Short-time Workers in Nuremberg (ADINKU)
- ADINKU data can be combined with process data of the IAB via
  - social security number
  - establishment number
- amount of typewritten data at time of analysis
  - June 2008 to December 2010
  - 57.057 short-time workers
  - 1.820 establishment
  - corresponds to 90% of all data material to be typewritten



# 3. Data Generation: Short-time Workers in Nuremberg

## List of Short-time Workers

Kug-Abrechnungsliste - Anlage zum Leistungsantrag -

☒ pauschalierte SV-Erstattung 50% ☐ pauschalierte SV-Erstattung 100%

(Bitte reichen Sie je Erstattungspauschale eine gesonderte Abrechnungsliste ein.)

Bei ESF-geförderter Qualifizierungsmaßnahme bitte den zutreffenden Bereich ankreuzen und eine gesonderte Abrechnungsliste einreichen.

☐ Zielgebiet 1 ☐ Zielgebiet 2 ☐ Übergangsgebiet

Kug-Stammsnummer: [REDACTED] Abrechnungsmonat: 06/2009 Seite: 1

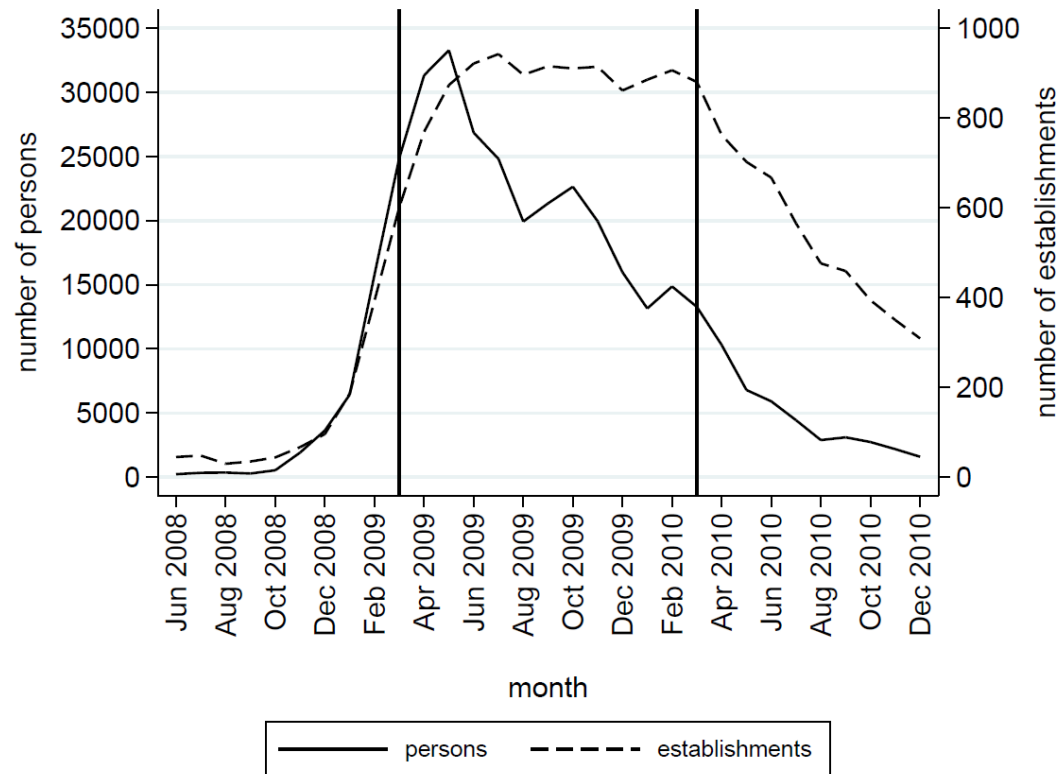
Lfd. Nr.	Name, Vorname Personennummer, Versicherungsnummer	Leistungsart	Stunden je Leistungsart	Berechnung Kug							Auszahlendes Kug			
				Sollentgelt (ungerundet)	Istentgelt (ungerundet)	Lohnsteuerklasse und Leistungssatz	Rechnerischer Leistungssatz für Sollentgelt aus Spalte 5	Rechnerischer Leistungssatz für Istentgelt aus Spalte 8	Durchschnittl. Leistung pro Stunde					
1	1. 4514 00001 [REDACTED] inkl. 174,35 Geh. vorz.	KUG	67,37	(1.733,34) 1775,65	(217,39) 259,87	3 1	(917,75) 937,68	(116,45) 134,62	11,89	801,30				
2	2. 3325 00002 [REDACTED] Geh. vorz. 175,46	KUG	138,00	(3.048,37) 3149,34	(401,08) 502,28	1 2	1.088,06	189,60	6,51	898,46				
3	3. [REDACTED] 00004 [REDACTED]	KUG	72,10	(3.288,14) 3400,-	(4.873,88) 4985,70	1 2	1.152,40	750,91	5,57	401,49				
4	4. 4500 inkl. 00005 [REDACTED] 175,46 Geh. vorz.	KUG	72,01	(4.171,81) 4324,34	(2.302,27) 2405,01	1 2	1.377,07	877,99	6,93	499,08				
5	5. 4000 00008 [REDACTED] inkl. 175,46 Geh. vorz.	KUG	79,06	(3.691,18) 3824,34	(1.866,70) 2000,04	1 2	1.260,49	744,71	6,52	515,78				
6	6. [REDACTED] 00028 [REDACTED]	KUG	133,37	(3.486,09) 3600,-	(716,00) 829,95	1 2	1.204,58	341,28	6,47	863,30				
7	7. [REDACTED] 00036 [REDACTED]	KUG	81,25	(3.288,59) 3400,-	(1.694,84) 1806,21	1 2	1.152,40	694,66	5,63	457,74				
8	8. 4200 - inkl. 00043 [REDACTED] 174,66 Geh. vorz.	KUG	129,46	(4.423,55) 4553,34	(913,16) 1042,94	3 1	1.885,48	486,96	10,80	1.398,52				
9	9. [REDACTED] 00046 [REDACTED] inkl. 174,35 Geh. vorz.	KUG	350,76	(3.255,80) 3353,39	(1.707,62) 1804,18	3 1	1.488,02	899,81	7,68	588,21				
10	10. [REDACTED] 00047 [REDACTED]	KUG	127,42	(2.810,25) 2900,-	(678,37) 768,72	1 2	1.027,46	322,32	5,53	705,14				
Kug 108 - 02/2009				Übertrag/Summe:			33.195,07		12.371,31		Übertrag/Summe:		7.129,02	
DATEV				Summe pauschalierte SV-Erstattung:			XXXXXXXXXXXXXXXX							

\*) Die Summe der pauschalierten SV-Erstattung ist ggf. auf der letzten Seite der Abrechnungsliste anzugeben.  
\*) Die Erstattungspauschale (50 oder 100%) bitte eine eigene Abrechnungsliste erstellen.

### 3. Data Generation: Short-time Workers in Nuremberg

#### Dynamics of Short-time Work in Nuremberg

- STW expansion period: June 2008 to February 2009
- STW plateau period: March 2009 to March 2010
- similar development as in Germany as a whole (Statistik der BA 2011)



Source: Own calculations from ADINKU data.

# 4. Empirical Strategy

## Two-stage Approach

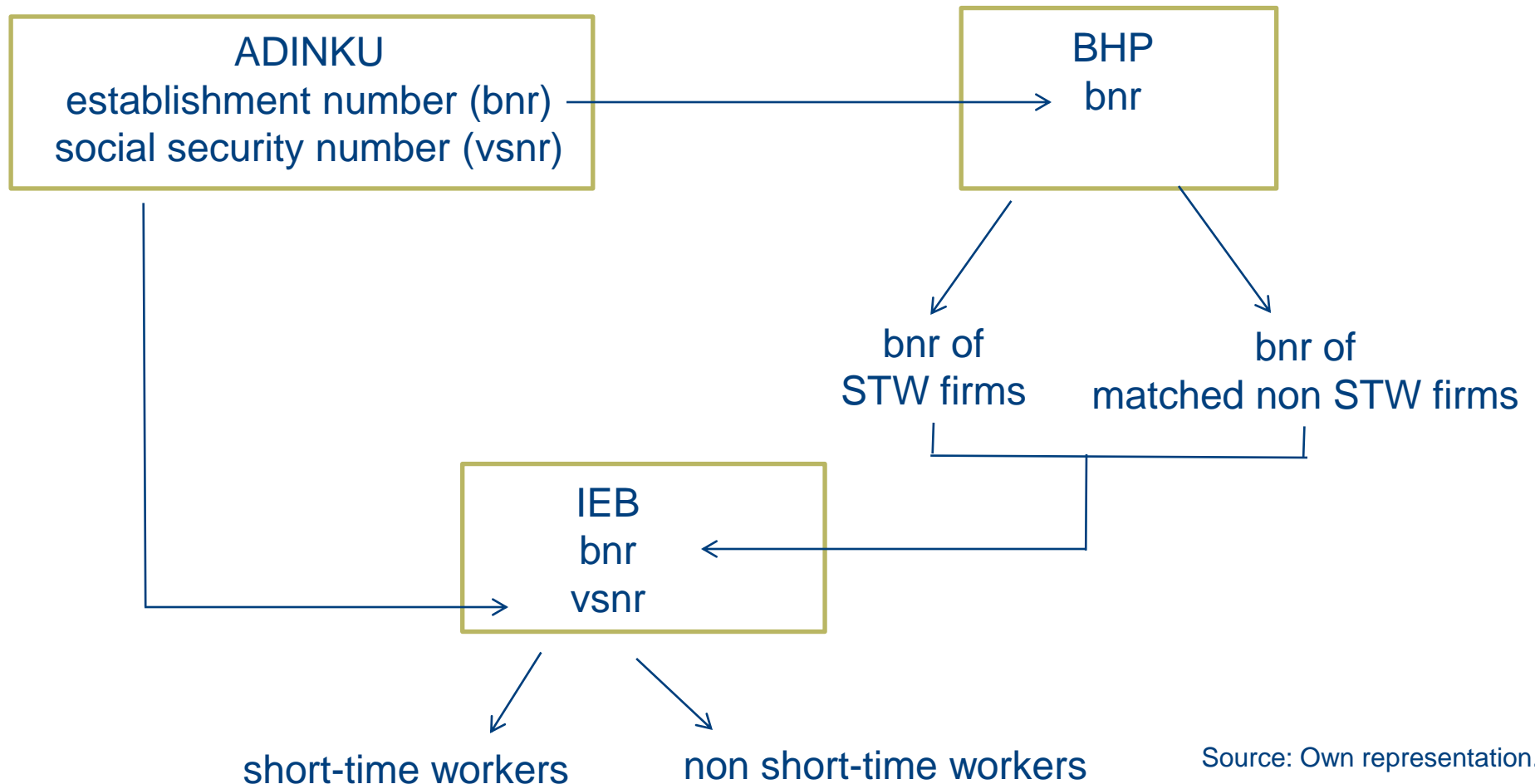
### 1. identify non STW establishments with similar characteristics as STW establishments

- similar non STW establishments may have opted for STW  
→ employees of similar non STW establishments also at risk of STW
- allows estimation of transition rates into unemployment (competing risk)
- propensity score matching of STW and non-STW establishments
- data source: Establishment History Panel 2008 (BHP) of the IAB

### 2. event history analysis including

- employees of STW establishments
- employees of matched non-STW establishments
- estimate transition rate into STW and unemployment separately
- data source: Integrated Employment Biographies (IEB) of the IAB

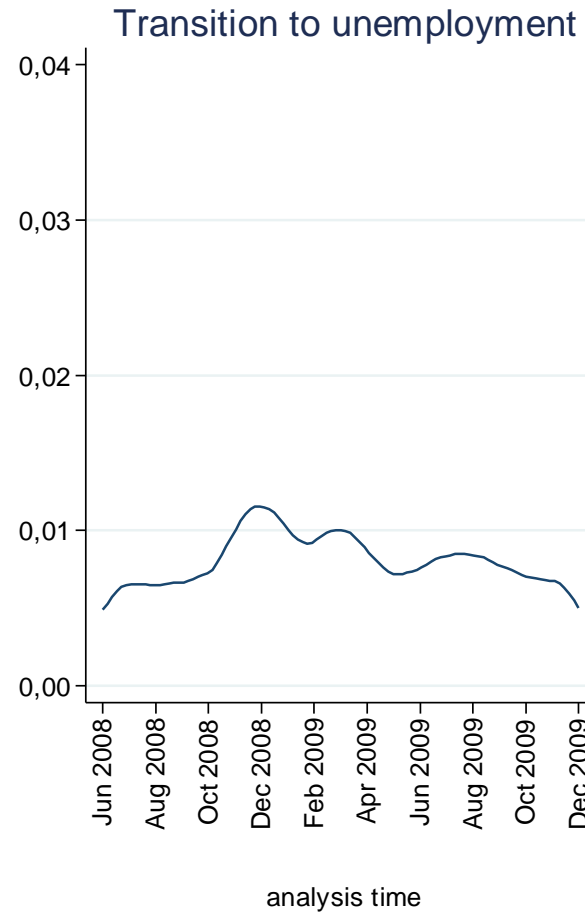
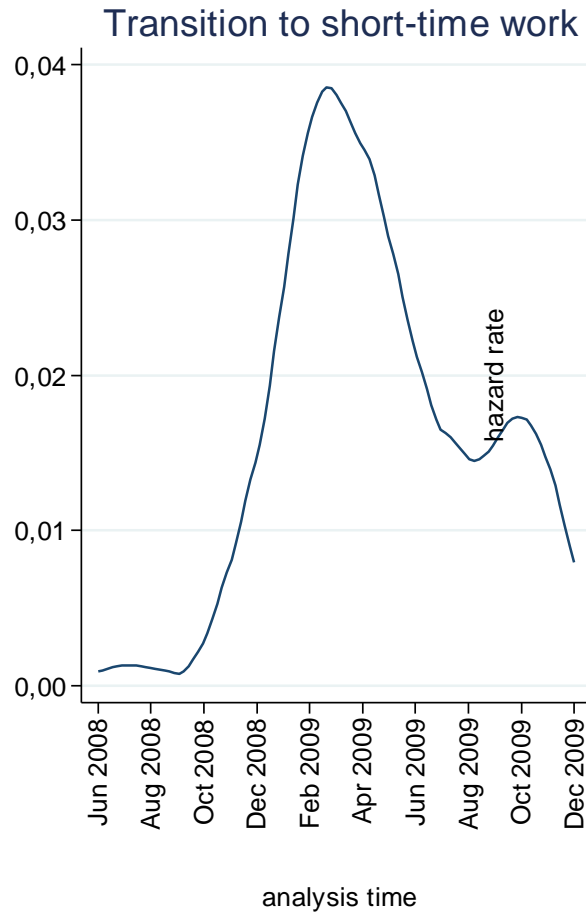
# Combination of ADINKU data with Process Data of the IAB



# 5. Transition to Short-time Work and Unemployment

## 5.1 Descriptive Analysis

### Kaplan-Meier Estimates



Source: Own calculations  
from ADINKU data.

## Regression Analysis

piecewise constant model with period specific effects

- splitting of episodes at split points  $\tau_l, l=1, \dots, 10$
- ten intervals  $l$  of two months length
- estimation
  - maximum likelihood
  - transition to STW and unemployment estimated separately
- two local maxima of hazard function
  - parametric models of time dependence not suited
- proportional hazard assumption fulfilled within periods
- period specific effects allow estimated hazard functions to cross

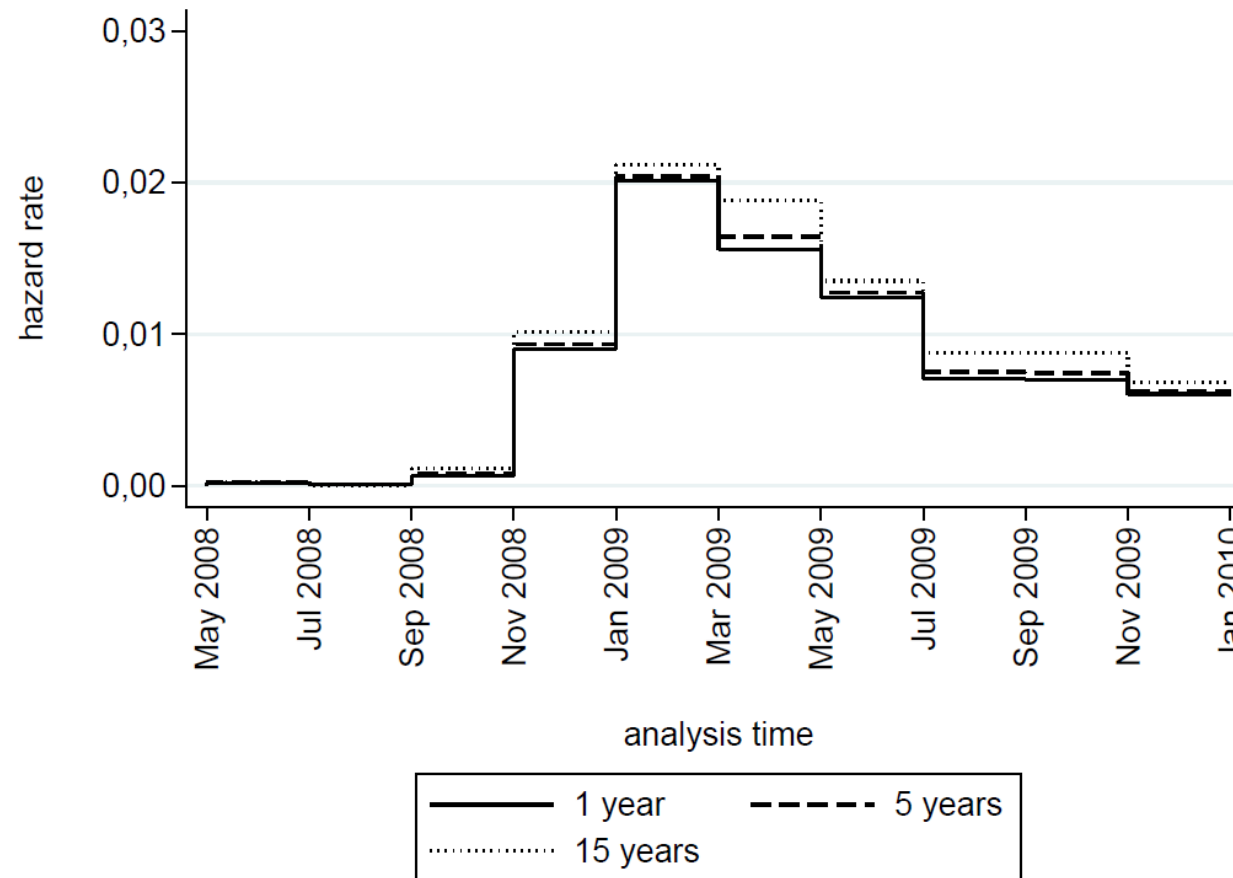
# Model Specification

$$h(C) = \exp \left\{ \alpha + A_l \beta_l \right\}, \quad l = 1, \dots, 10$$

$$A_l = \begin{pmatrix} \textit{female}_l \\ \textit{age}_l \\ \textit{non - german}_l \\ \textit{seniority}_l \\ \textit{low skilled}_l \\ \textit{high skilled}_l \\ \textit{low skilled occupation}_l \\ \textit{high skilled occupation}_l \\ \textit{year of foundation}_l \\ \textit{firm size}_{jl} \\ \textit{branch of economic activity}_{kl} \end{pmatrix}$$

## Effects on the Transition to Short-time Work

Hazard rates by seniority

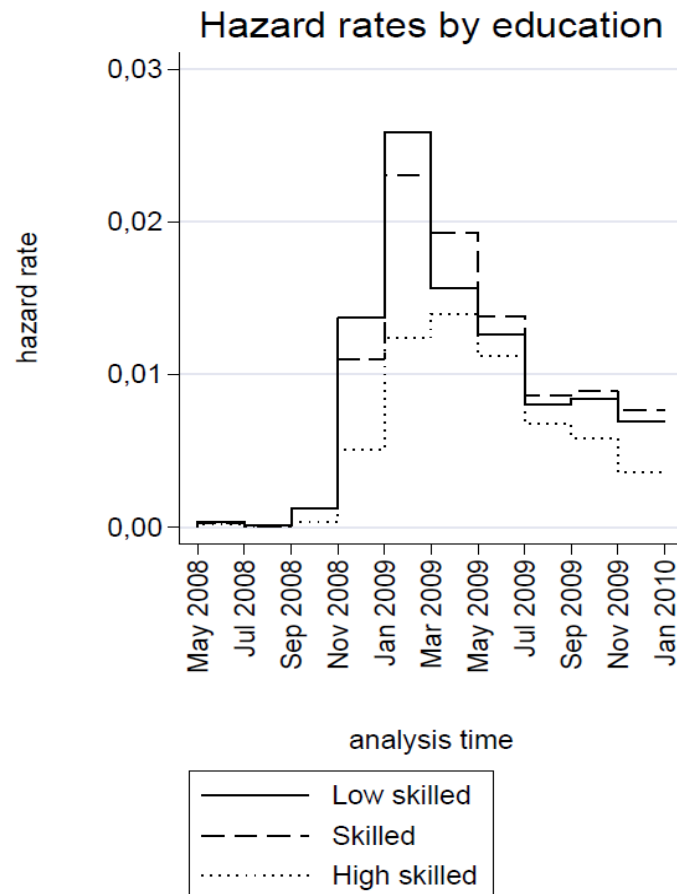


Source: Own calculations  
from ADINKU data.

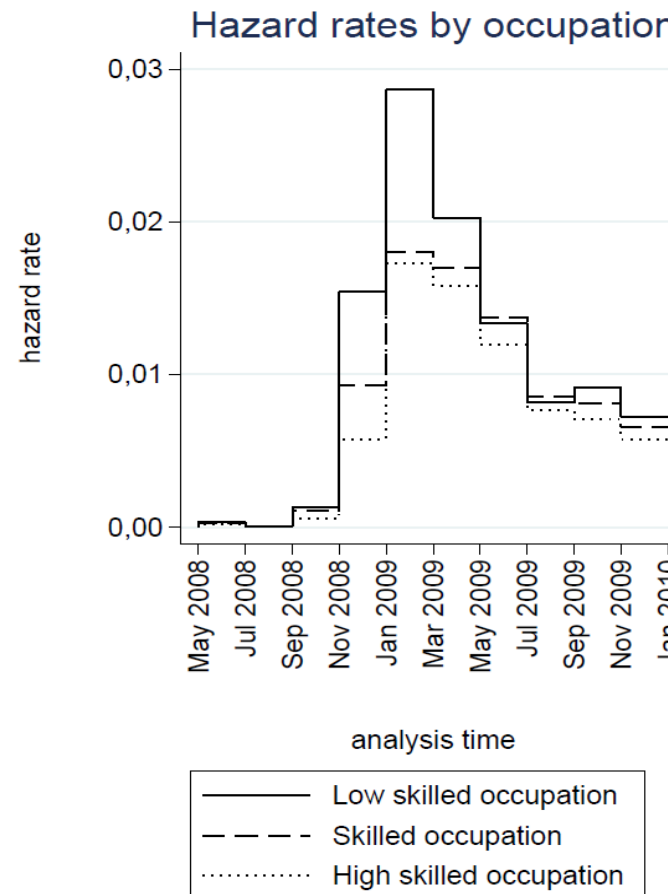


### Effects on the Transition to Short-time Work

Imputed Education Variable  
(Fitzenberger et al. 2005)



Blossfeld (1985) classification  
of occupations



Source: Own calculations  
from ADINKU data.

## Effects on the Transition to Short-time Work

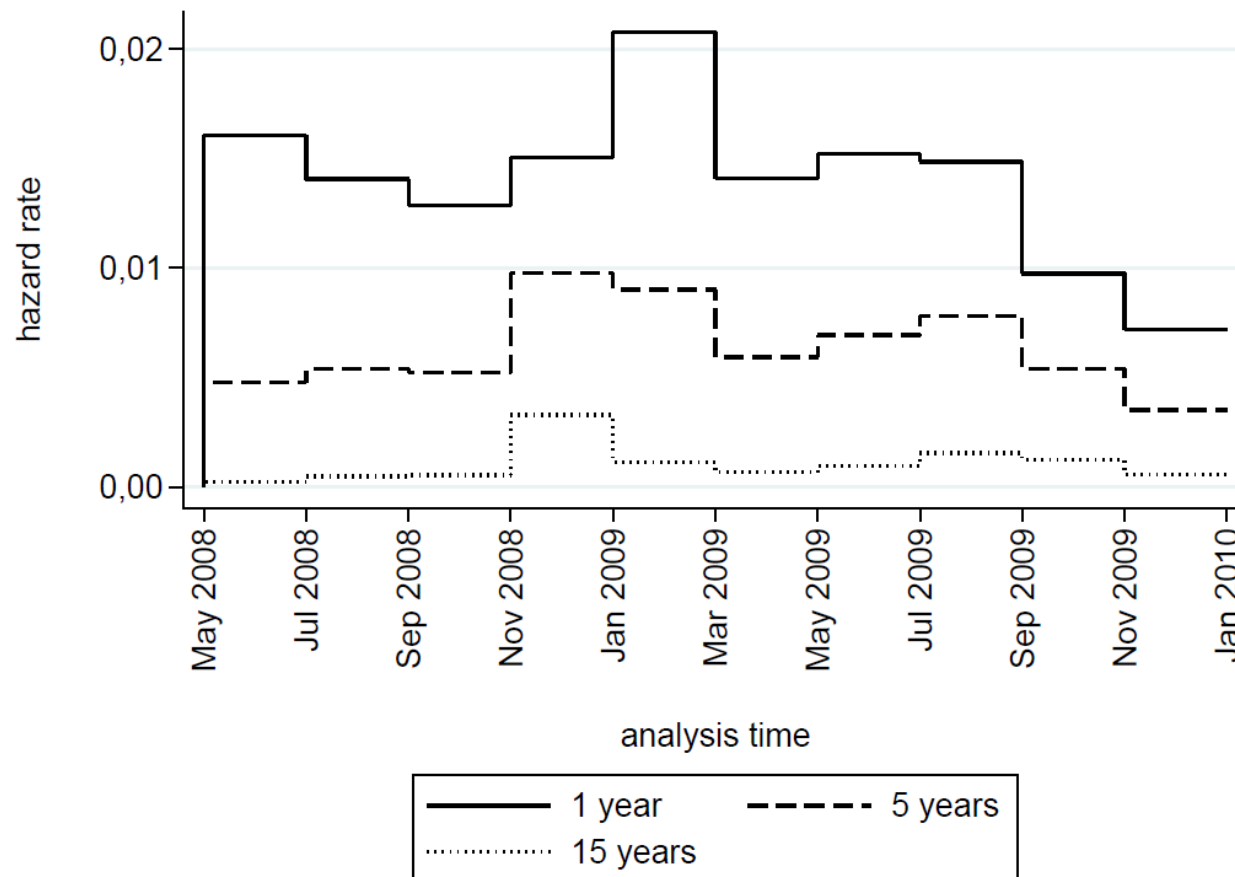
- gender, age, nationality: no systematic influence on transition to STW
- no discriminatory behavior of employers when implementing STW scheme
- selection of low skilled employees into STW only during STW expansion period

## 5. Transition to Short-time Work and Unemployment

### 5.2 Effects of Individual Characteristics

## Effects on the Transition to Unemployment

Hazard rates by seniority

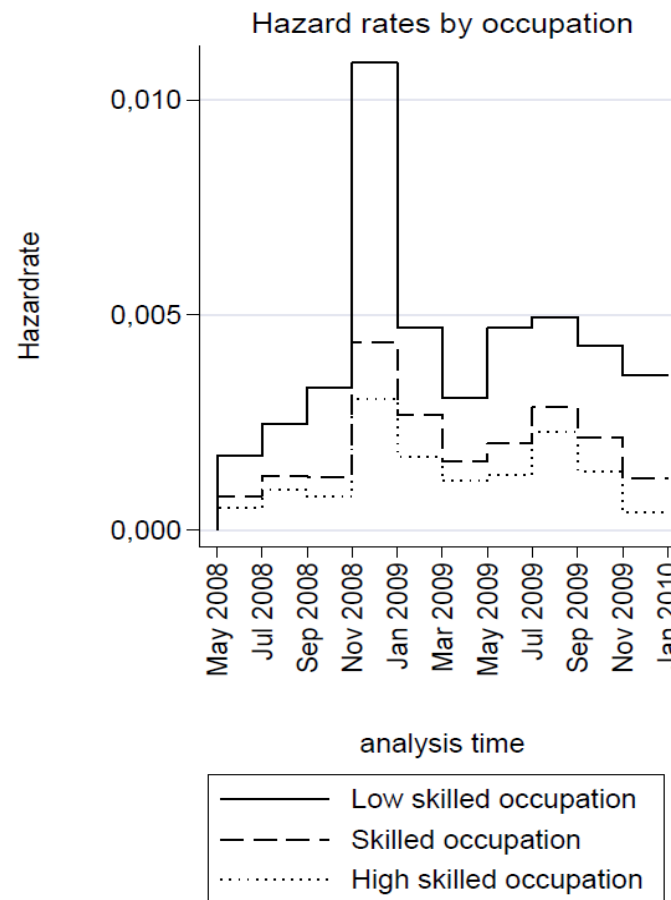
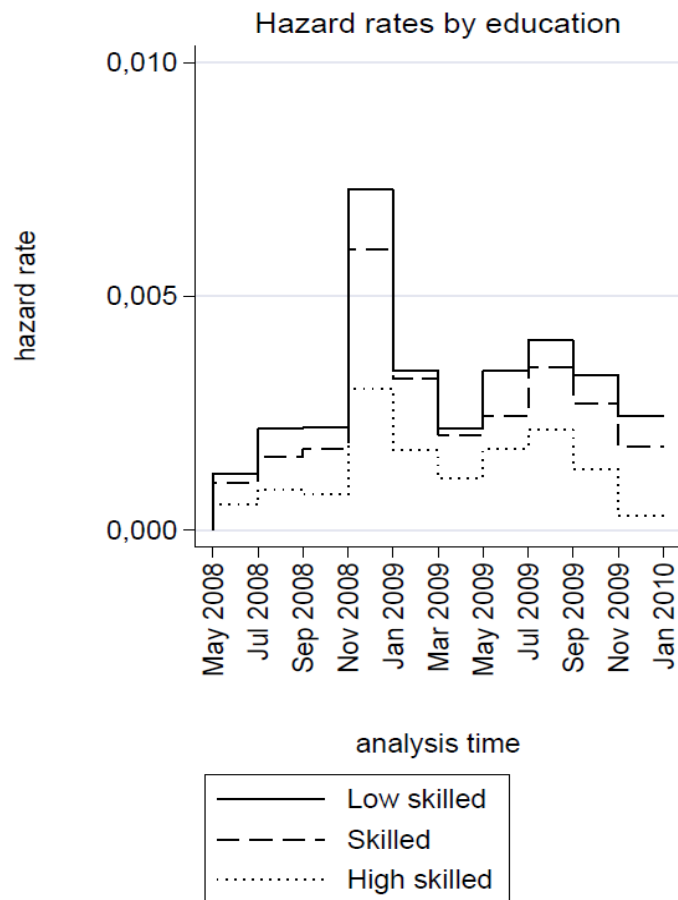


Source: Own calculations  
from ADINKU data.

### Effects on the Transition to Unemployment

Imputed Education Variable  
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Blossfeld (1985) classification  
of occupations



Source: Own calculations  
from ADINKU data.

## Effects on the Transition to Unemployment

- gender, age, nationality: no systematic influence on transition to unemployment
- no discriminatory behavior of employers with respect to layoffs
- selective behavior of employers in line with standard human capital theory

## Further Determinants of Employers' Behavior

- expectations
  - employers' may have expected recession to be short (Burda/Hunt 2011)
  - apply instruments of labor hoarding to all groups of employees
- fairness considerations
  - organizational justice theory (Greenberg 1987, 1990)
  - empirical evidence confirms withdrawal / counterproductive behavior as reaction to perceived unfair behavior of employer (Cohen-Charash/Spector 2001, Colquitt et al. 2001)

## 6. Conclusion and Outlook

- no selective behavior of employers during STW plateau period
- selective behavior of employers with respect to layoffs in line with human capital theory
- no discriminatory behavior of employers
- hypothesis not confirmed empirically
  
- further research questions
  - exits out of short-time work
  - medium-/long-run effects of short-time work on individual employment biography
- ADINKU data
  - combined with further process data will be offered to researchers at the Research Data Center

# Thank you for your attention

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<http://fdz.iab.de>



# References

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# BACKUP

# Propensity Score Matching

- exclusion of establishments outside of district of employment agency of Nuremberg
- nearest neighbor matching
  - with replacement
  - 4 nearest neighbors within caliper of 0.05
  - keep matches within region of common support
- estimation of propensity score: logit regression including
  - branch of economic activity
  - firm size
  - shares of employees by education
  - shares of employees by occupational status
  - share of full-time, part-time, marginally employed
  - year of foundation

### Data Structure

individual employment biographies from IEB

- identification of transitions to STW and unemployment
- multi-episode data
- restriction to
  - episodes of employment subject to social security
  - June 2008 to December 2009
- risk to exit regular employment from June 2008 on

# Piecewise Constant Model with Period Specific Effects

define

$$\Delta \mathbf{I}_{t,l} = \begin{cases} t - \tau_l & \text{if } s \leq \tau_l, \tau_l < t < \tau_{l+1} \\ \tau_{l+1} - \tau_l & \text{if } s \leq \tau_l, t \geq \tau_{l+1} \\ \tau_{l+1} - s & \text{if } t \geq \tau_{l+1}, \tau_l < s < \tau_{l+1} \\ 0 & \text{else} \end{cases}$$

where

$s$ : Start of episode

$t$ : End of episode

$\tau_l$ : Split point

$l$ : Interval

for the model it follows

Hazard rate  $h(\mathbf{X}_i) = \exp(\alpha_l + A_l \beta_l)$

Survivor function  $G(\mathbf{X}_i) = \exp\left[-\int_0^t \exp(\alpha_l + A_l \beta_l) \Delta \mathbf{I}_{t,l} dt\right]$

## Estimation via Maximum Likelihood

$$L = \prod_{i \in \varepsilon} f(\mathbf{X}_i) \prod_{i \in Z} G(\mathbf{X}_i) = \prod_{i \in \varepsilon} r(\mathbf{X}_i) \prod_{i \in N} G(\mathbf{X}_i)$$

where

$\varepsilon$ : Number of uncensored episodes

$N$ : Number of all episodes

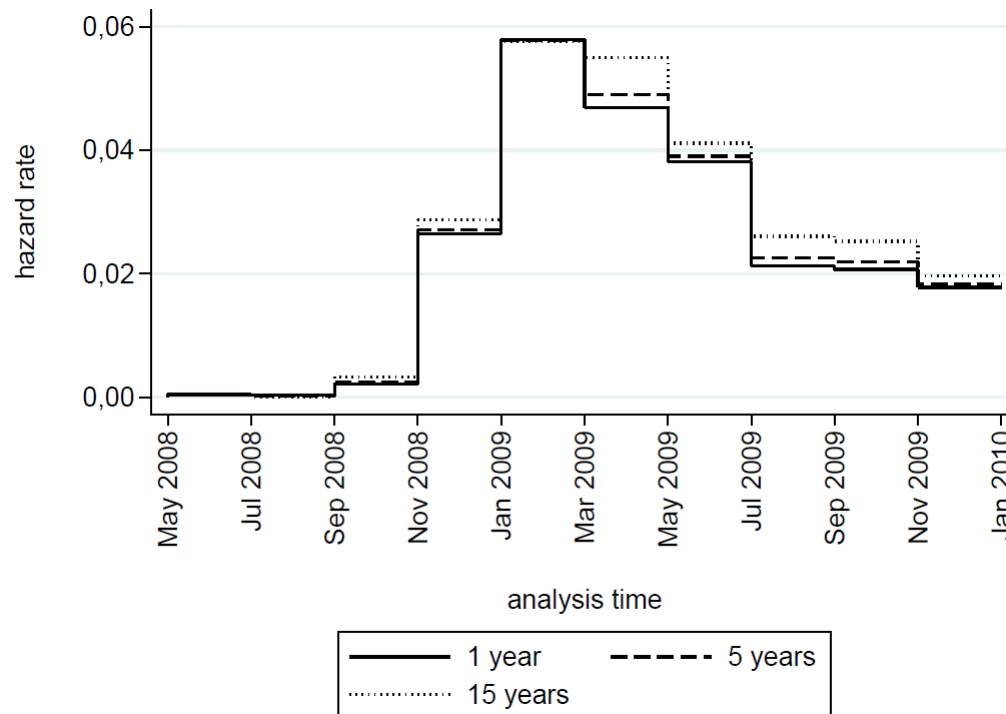
$Z$ : Number of all censored episodes

$$\max \log L = \sum_{i \in \varepsilon} (\alpha_l + A_{li} \beta_l) - \sum_{i \in N} \sum_{l=1}^L \Delta \mathbf{I}_{t_i, l} \exp(\alpha_l + A_{li} \alpha_l)$$

# Restriction of Risk Pool

- to employees of STW establishments
- very similar results are obtained

Hazard rates by seniority



# Restriction of Risk Pool

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- very similar results are obtained

