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Measuring dynamic market selection: the case of EU business services

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Structure

- **European business services: large industry with a productivity problem**
 - **is deficient competition the cause?**

- **Quantifying dynamic selection in markets**
 - **market as moving firm distribution**
 - **without and with scale economies**

- **Environment factors that affect market selection**
 - **Regulation affecting entry/exit costs and firm growth**
 - **Market contestability (entry, imports)**



European business services as case study

■ Large industry

- ❑ fabulous employment growth between 1990-2005
- ❑ now: employment share close to manufacturing or even larger
- ❑ about 50% of employment is in knowledge-intensive sub-sectors
- ❑ one of the largest providers of intermediary inputs for the rest of the economy

■ But: ... with stagnating productivity growth since 1980

- ❑ single largest contribution to the 1995-2007 gap in labour productivity growth between EU25 and the USA
- ❑ knowledge-intensive business services did not perform better
- ❑ country pattern is fairly similar in most countries, but some USA and UK performed better (positive productivity growth)
- ❑ several sub-sectors with zero or negative TFP growth: may indicate badly functioning markets



Effectiveness of competitive selection

- **Market process itself is too complex to quantify**
 - constant turbulence: market reallocation, entry, exit
 - many dimensions of firm behaviour
 - actions by individual firms cannot or at best partly be observed
 - causality problems in behaviour: independent actions, reactions, anticipations, inertness
 - external shocks for the market (macroeconomics, regulation, globalisation, technology)

- **Better to focus on outcomes of the market process: characteristics of changes in firm distribution between t_0 and t_1**

- **Theory : average efficiency in effective markets should increase over time (perfect competition, monopolistic competition)**

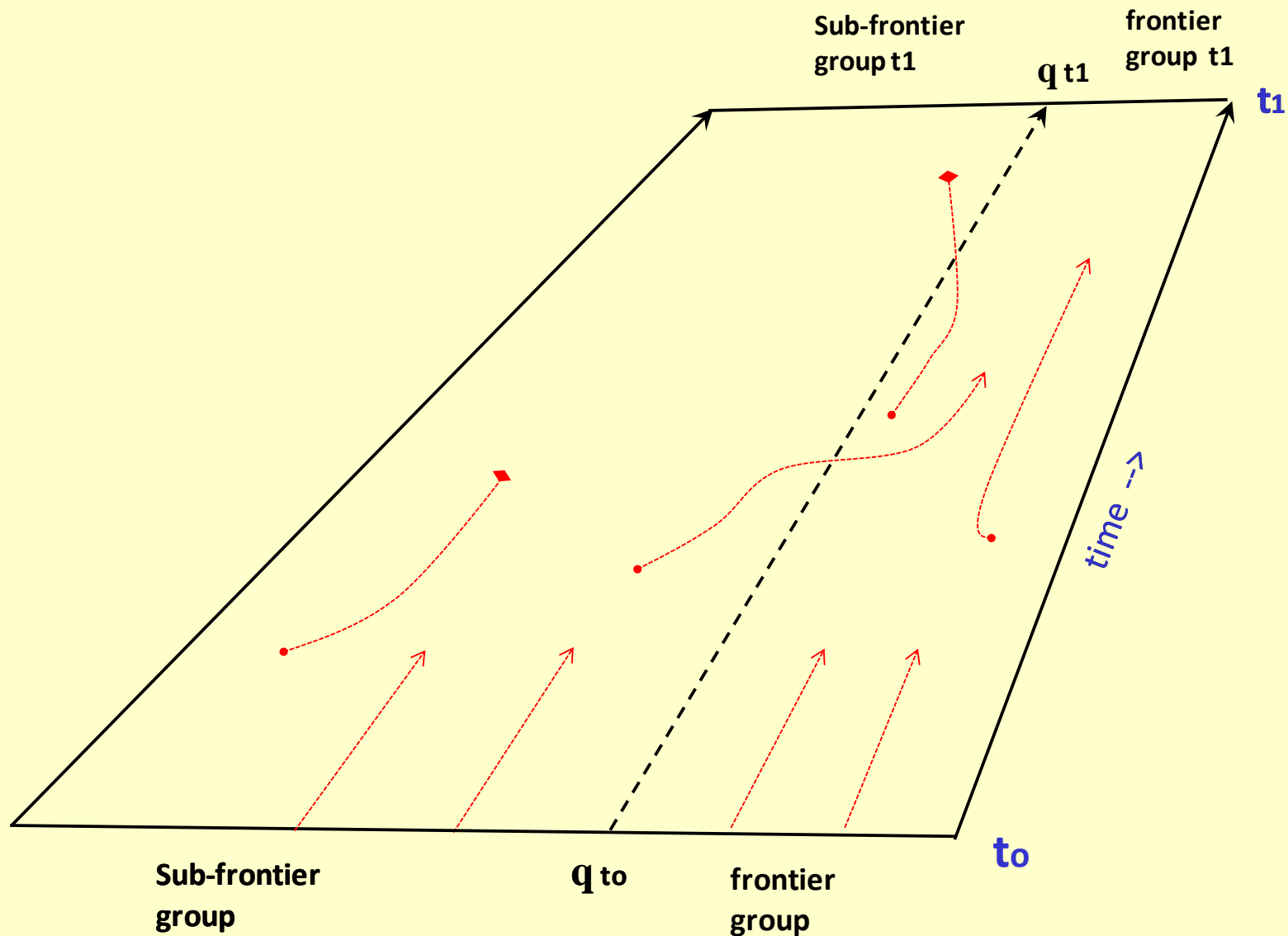


Mickey Mouse market model

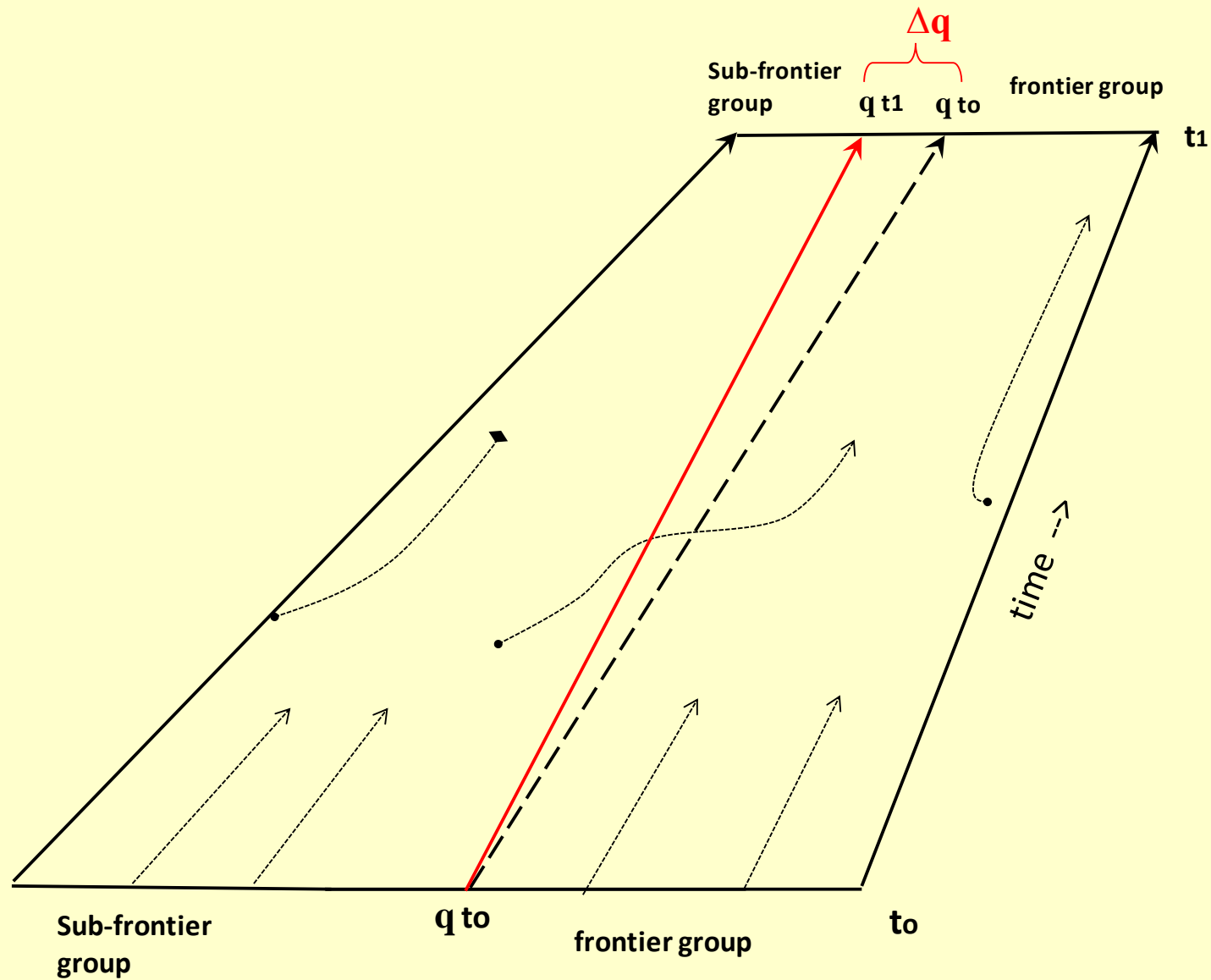
- **Suppose the ONLY observables of firms in a market are:**
 - firm identity
 - an efficiency parameter of each firm (e.g. productivity, TFP) at t_0 and t_1

- **This allows:**
 1. **ranking of performance**
 - **frontier (frontier group, sub-frontier group)**
 - **size frontier gap**
 2. **comparing performance at t and $t+1$**

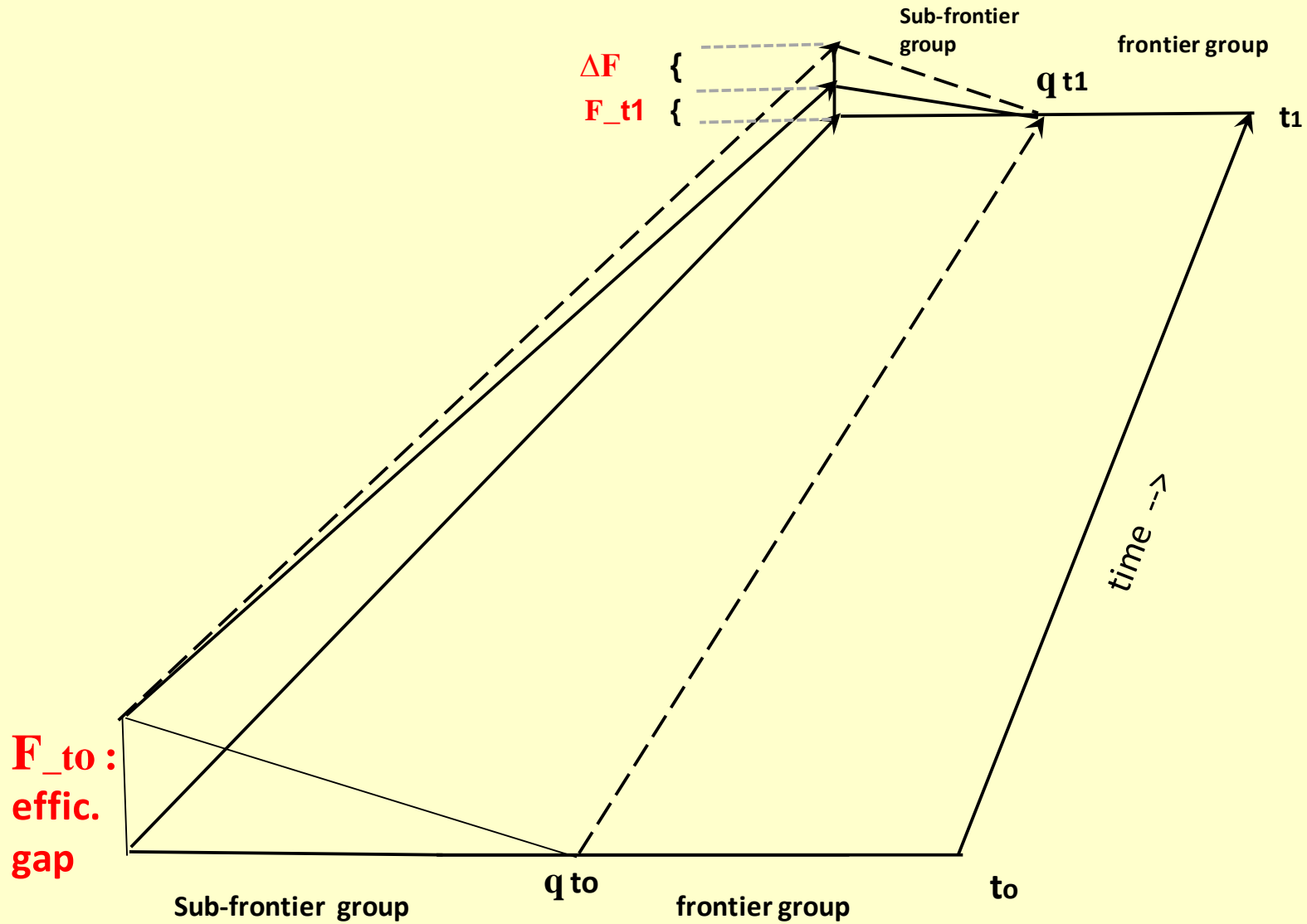
Market = firm distribution moving over time



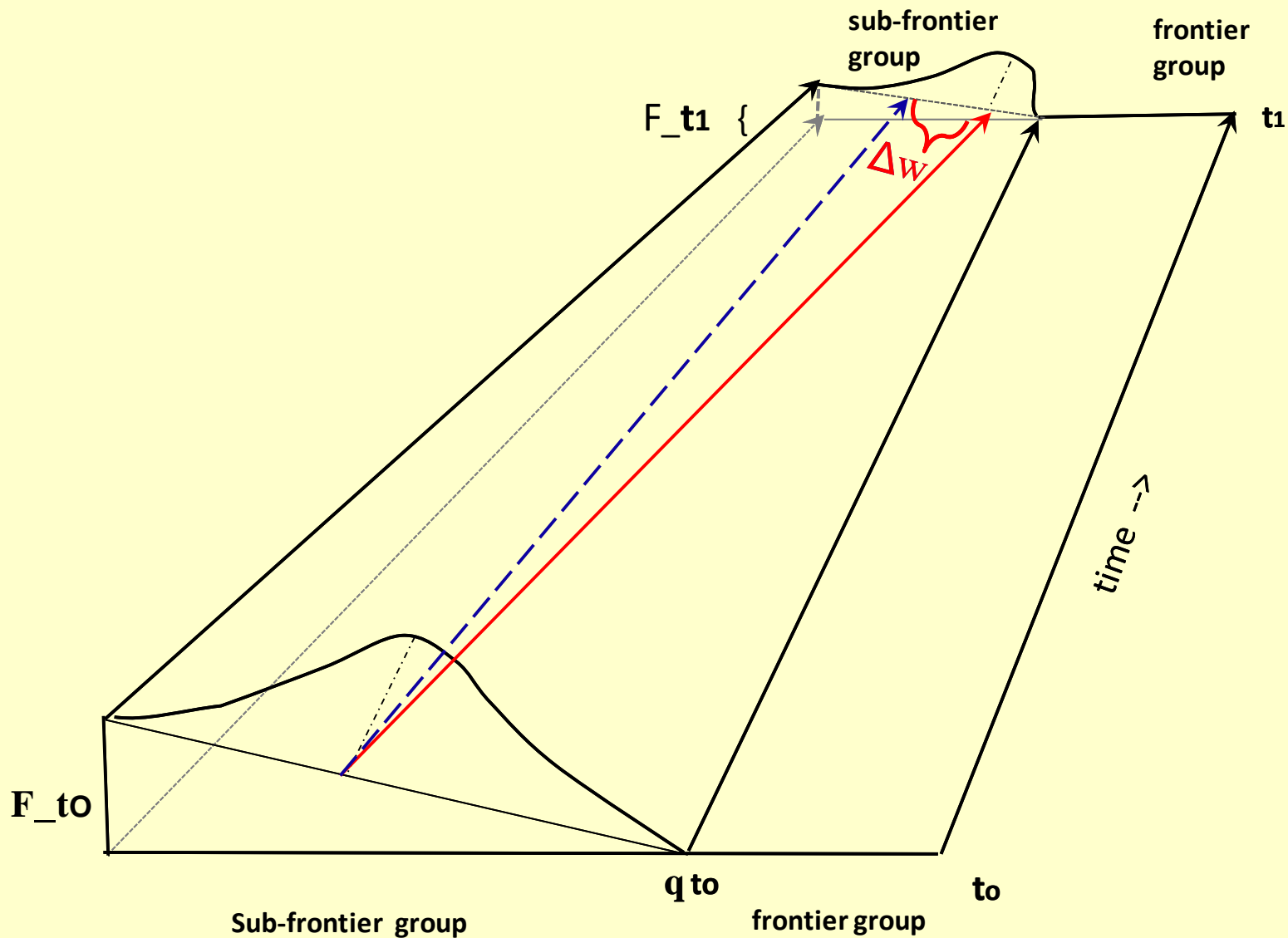
1st dynamic: shift in frontier group share



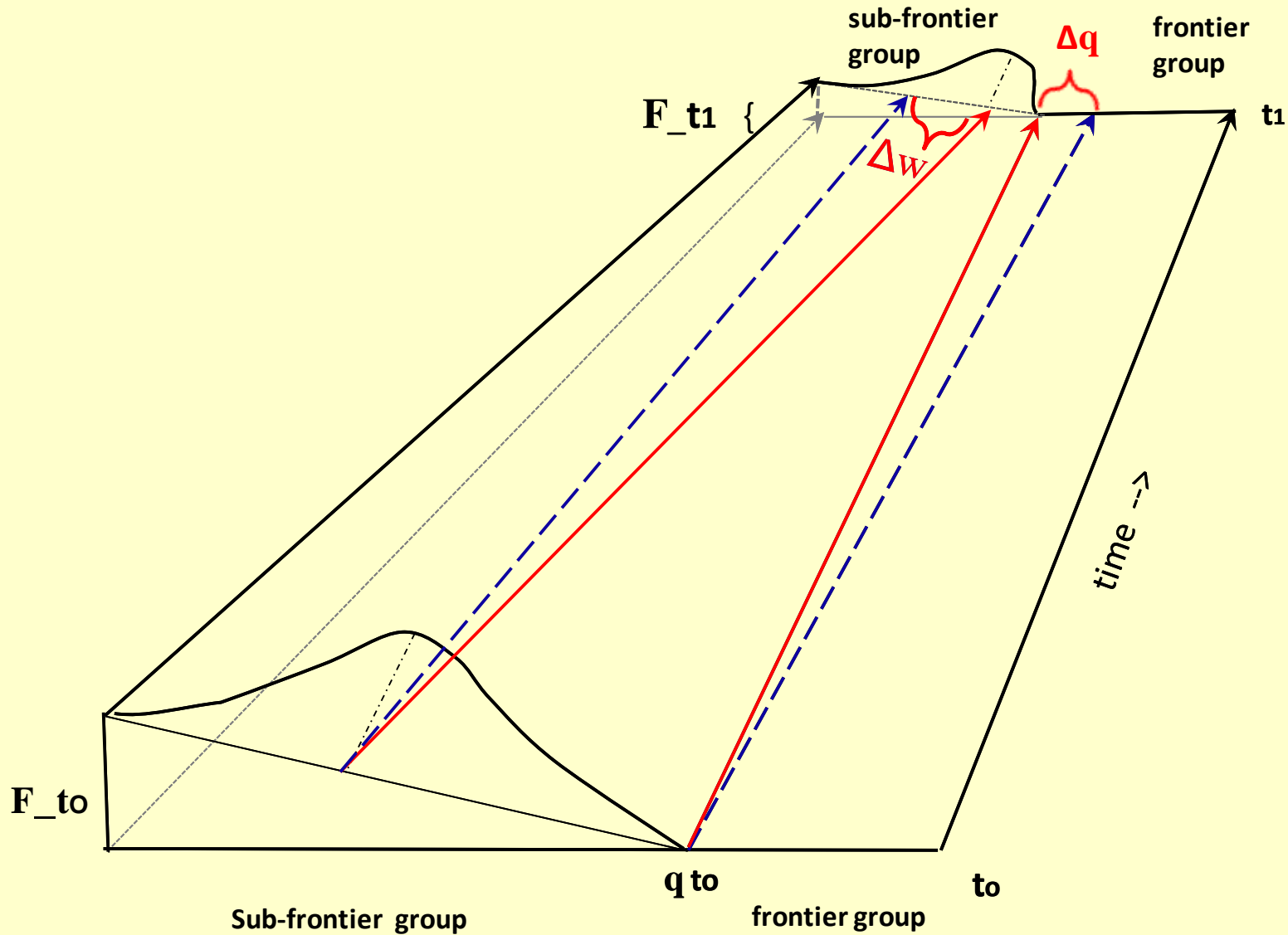
frontier gap change: additional dimension



2nd dynamic: change in frontier gap distribution



Both dynamics combined: EMSI (indicator)





Quantifying competitive selection

- **Effective competitive selection in a market should increase general efficiency performance through:**
 1. Larger groups of firms at the efficiency frontier, and/or
 2. Smaller median frontier gap of non-frontier firms, and/or
 3. Upward shift of frontier itself (possibly effect of competition)
- **EMSI is a simple measure for effectiveness of market selection between t_0 and t_1 :**

$$EMSI = q_{t_0} \cdot \Delta q + (1 - q_{t_0}) (-\Delta w)$$

with initial frontier group share q_{t_0} as a plausible weight

□ correction for frontier shift is necessary if Δt is large



Data

- **Microdata for international comparative research**
 - always a problem
 - mostly : no good representation of small firms (often 90-95%)

- **Use Eurostat panel data by data cell**

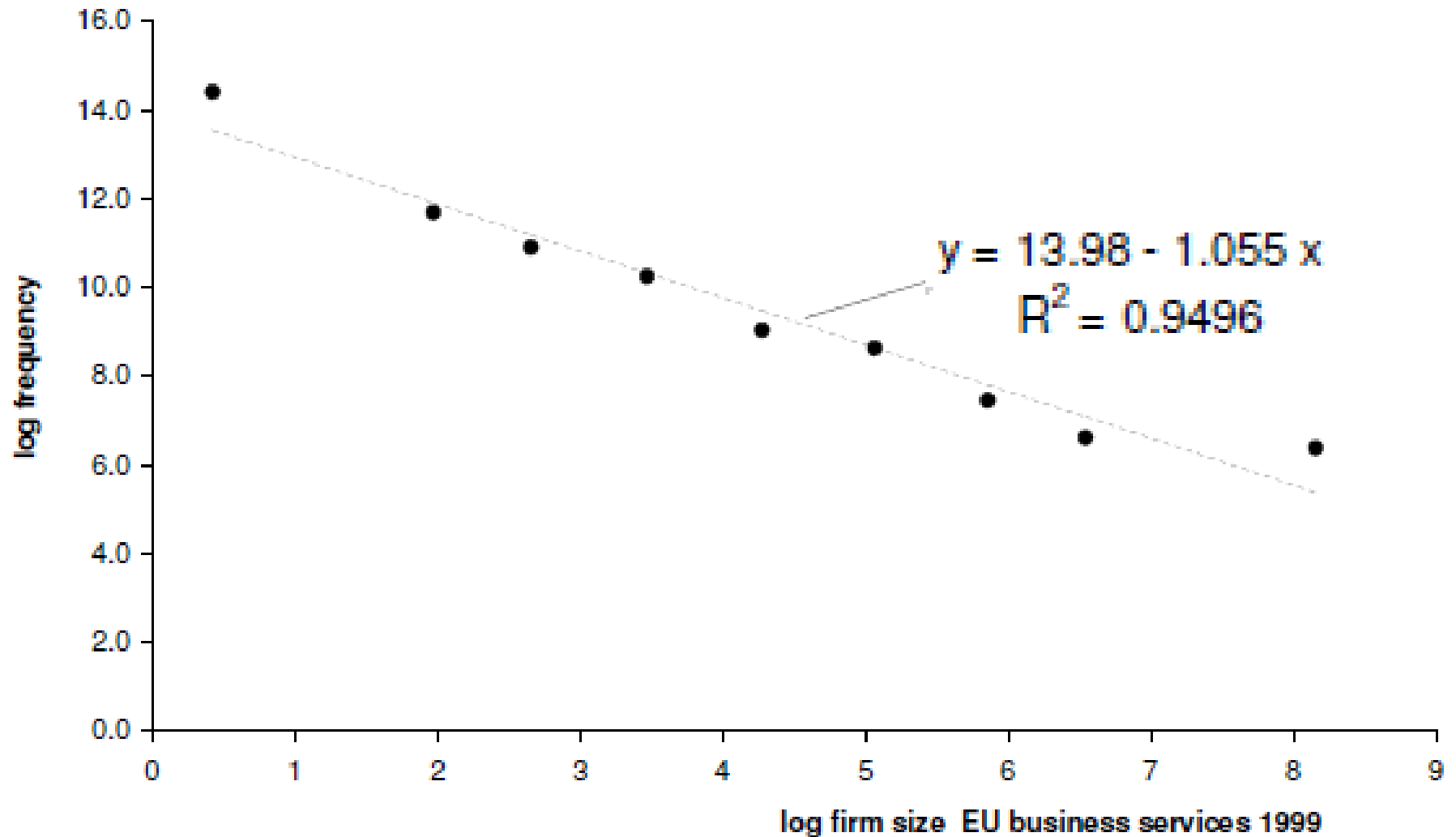
{country x industry x sizeclass x year}

includes sales, value added, depreciation, employment, number of firms per cell

 - 13 EU countries, 1999-2005
 - 5 size classes, 8 industries (homogenised)
 - (n = 2696)

- **allows to calculate representative firms by data cell**
 - but also tells something about intra-cell distribution using finding that Zipf distribution characteristics apply (cf. Axtell 2001)

'Zipf'-like size distribution of BS firms in EU, 1999 (size measured by employed persons, log-log scale)



EMSI calculated for EU business services

13 countries, 8 sub-sectors (3-digit), 1999-2005

Industry	share frontier group in 1999	Δ share frontier group	Δ median frontier gap	EMSI for period 1999-2005
Computer/IT services	0.036	+0.018	-0.069	+0.067
Legal, auditing, accounting, consultancy	0.077	-0.015	+0.134	-0.125
Architectural, engineering, technical services	0.092	-0.046	+0.200	-0.186
Marketing services	0.035	+0.035	-0.037	+0.037
Labour recruitment	0.077	+0.046	-0.072	+0.070
Industrial cleaning	0.095	-0.016	-0.037	+0.032
Security services	0.154	-0.031	-0.065	+0.050
Miscellaneous bus. services	0.031	+0.047	-0.166	+0.162



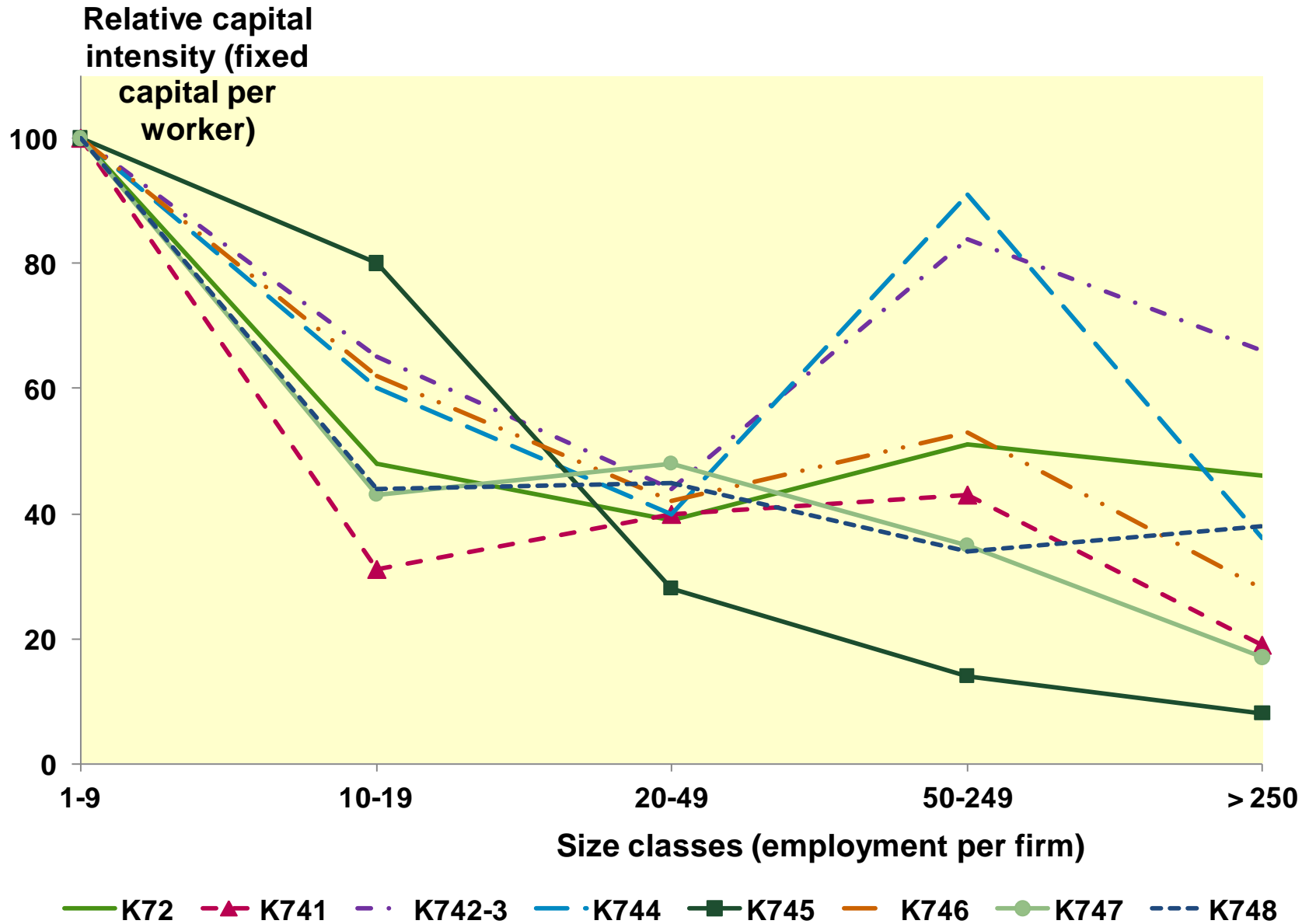
First results on competition effectiveness

- **EMSI indicates largest problems in sub-sectors**
 - **K741 (legal, administrative, accounting, consulting)**
 - **K742-2 (architects, engineering services)**
 - **Both are also sub-sectors with worst productivity growth performance**

- **Requires further investigation:**
 - **refined market demarcation (e.g. 5-digit) : *no data.....!!***
 - **possible role for scale effects :**
 - non-homogeneous technology across size classes?
 - role growth barriers between size classes?

- **Focus on scale effects**

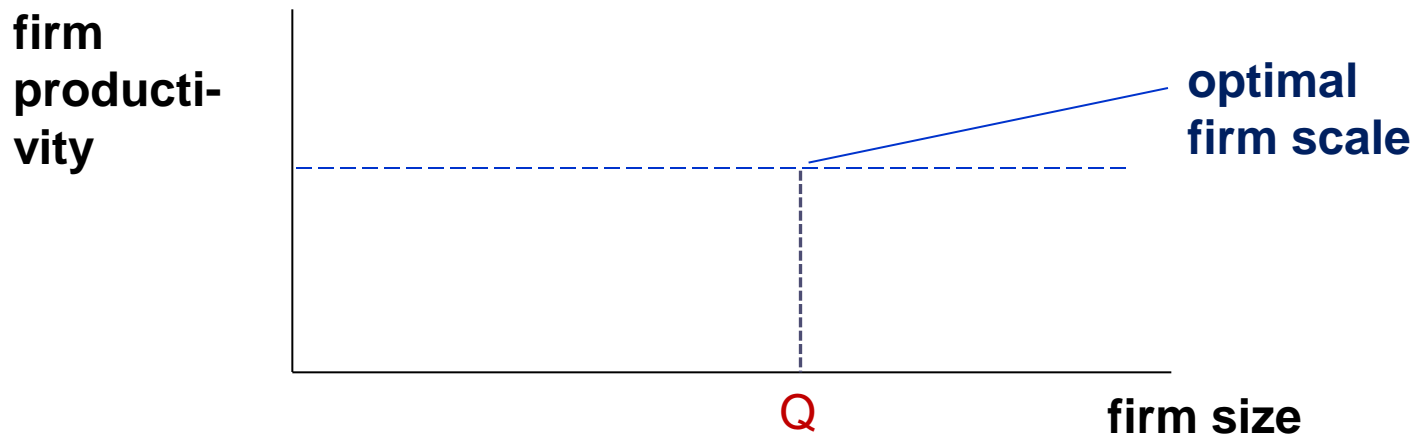
Scale economies matter in business services





Time persistence of scale inefficiencies (I)

1. Thought experiment: consider steady state in a competitive industry with a homogeneous product and scale economies:
 - ❑ firms grow or shrink until they reach optimal scale Q
 - ❑ result of selection: only firms close to the optimal scale Q will survive (this is our benchmark)



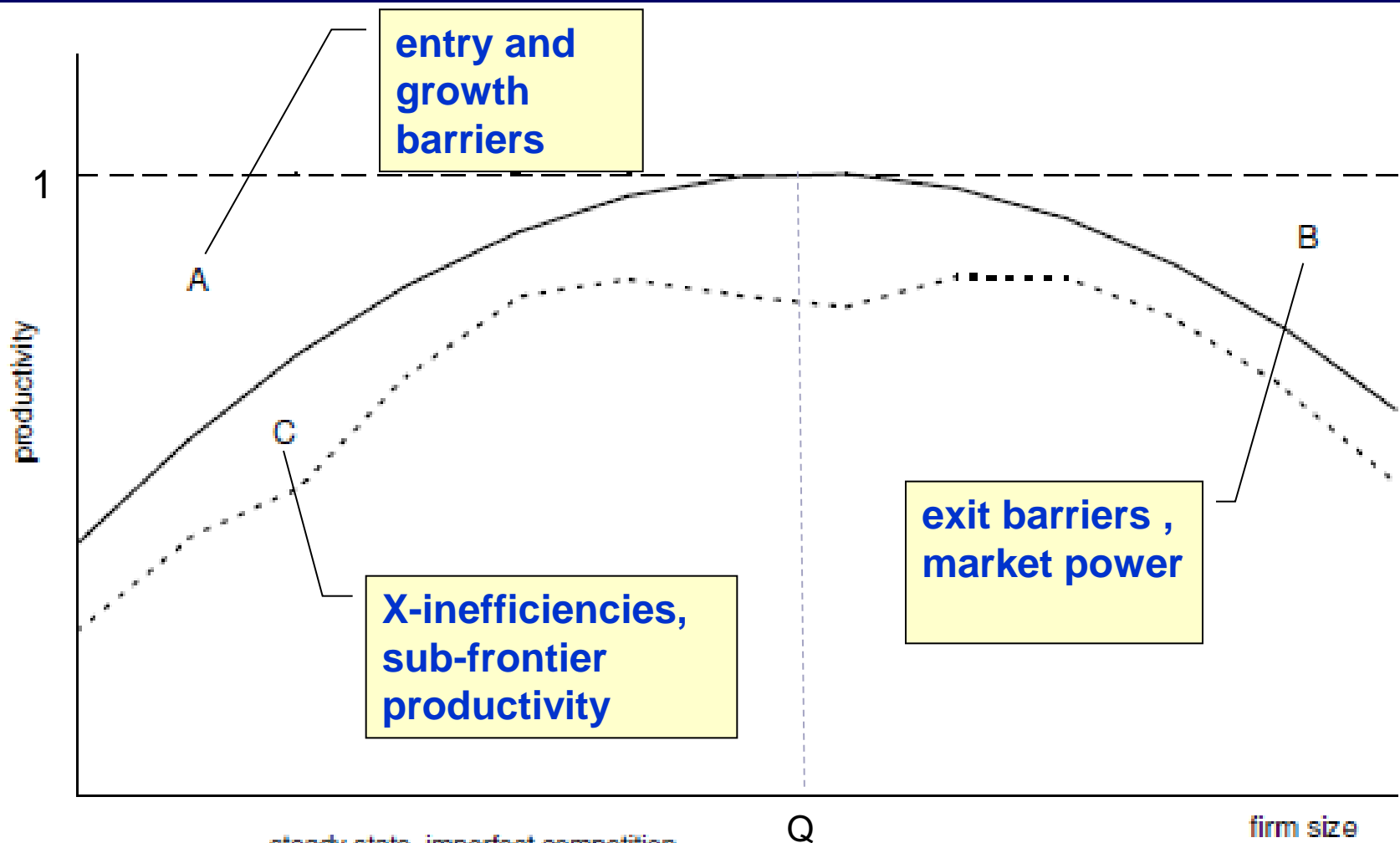


Time persistence of scale inefficiencies (II)

2. **Now consider the same market if barriers to market selection are operative:**
 - ❑ **not all firms achieve minimal optimal scale: many will remain too small**
 - ❑ **other firms will remain too large despite having diseconomies of bureaucracy / weak internal efficiency**
 - ❑ **result: persistence of scale diseconomies between size classes**

3. **X-inefficiency: due to shielded sub-markets, some firms always operate below efficiency frontier of own size class**

Decomposing the relation between size and productivity in an industry with scale economies: frontier / actual \geq



- steady state, imperfect competition
- - - steady state, competitive market
- · · imperfect competition, possible lower threshold of actual distribution



Empirical strategy

1. **Assess per industry the persistence of:**
 - scale-inefficiency (between size classes)**
 - X-inefficiency (efficiency gaps within size classes)**
2. **Use DEA to construct *X-efficiency* and *scale-efficiency* indicators**
 - inefficiencies are implied**

Average scale efficiency scores by size class, across sectors, countries and years (13 EU countries, 1999-2005)

Size class	Scale efficiency scores (frontier = 1)
1. (1-9 employees)	0.49 !!
2. (10-19 employees)	0.93
3. (20-49 employees)	0.97
4. (50-249 employees)	0.99
5. (\geq 250 employees)	0.98

**Note: scale-efficiency gap between size class 4 (frontier) and size class 1 is >50%! Small firms must have a huge cost disadvantage
==> *weak competitive selection or market segmentation?***

Average **X-efficiency scores** by size class, across sectors, countries and years (13 EU countries, 1999-2005)

Size class	X-efficiency scores (frontier = 1)
1. (1-9 employees)	0.93 !!
2. (10-19 employees)	0.61
3. (20-49 employees)	0.62
4. (50-249 employees)	0.66
5. (\geq 250 employees)	0.81

The high X-efficiency in the smallest size class indicates strong competition within this size class (among smallest firms)



Finding: inefficiencies persistent and growing

1. Scale efficiency deteriorated in most BS industries, in almost all countries and in almost all size classes
2. Average efficiency gap between best- and worst-performing size classes became wider in most countries
 - ==> no convergence to an optimal firm size
 - ==> weak competitive selection between size classes
3. X-efficiency diminished in half of the BS industries. Similar for the average size of the gap.
 - ==> weak competitive selection within size classes



Role of external shocks

- **Policies may hamper market selection:**
 - ❑ creating entry barriers (e.g. start-up costs new firms)
 - ❑ creating exit barriers (e.g. bankruptcy laws, labour protection)
 - ❑ obstacles for post-entry growth and shrinking of firms (like size-related legal and administrative burdens, size-related tax breaks or subsidies)
 - ❑ Policy-related obstacles to import competition (e.g. policies that create sunk entry costs for foreign firms, VAT differences)

- **Non-contestability: market power incumbents not enough challenged**
 - ❑ by imports
 - ❑ by domestic start-ups and innovating firms



Quantifying role of shocks

- **Indicators regulatory environment (World Bank)**
 - **WB Cost of starting a business (entry costs);**
 - **WB Cost of closing a business (exit costs)**
 - **WB Costs of changing employment contracts (costs of growth / shrink)**

- **Indicators market contestability:**
 - **import share in domestic use of business services (net of exports) : calculated from national IO-tables**
 - **firm entry-exit ratios (per industry and country, EUKLEMS)**

- **Estimated with RE Tobit panel model**
 - **bootstrapped SE (cope with non-normal distributed SE)**
 - **fixed effects by country and industry**

Factors that explain scale-related efficiencies

A 10% increase in the following variables	gives a ..% effect on scale-efficiency	gives a ..% effect on X-efficiency
regulatory start-up costs (entry)	–	–0.8%
regulation-caused labour inflexibility (growth-shrink costs)	–0.5%	–1.3%
regulatory exit costs	–1.5%	–3.1%
import penetration	–	+1.0%
domestic firm start-up ratio	–	–

(with controls for industry and size class, bootstrapped SE, n=2063,



Conclusions

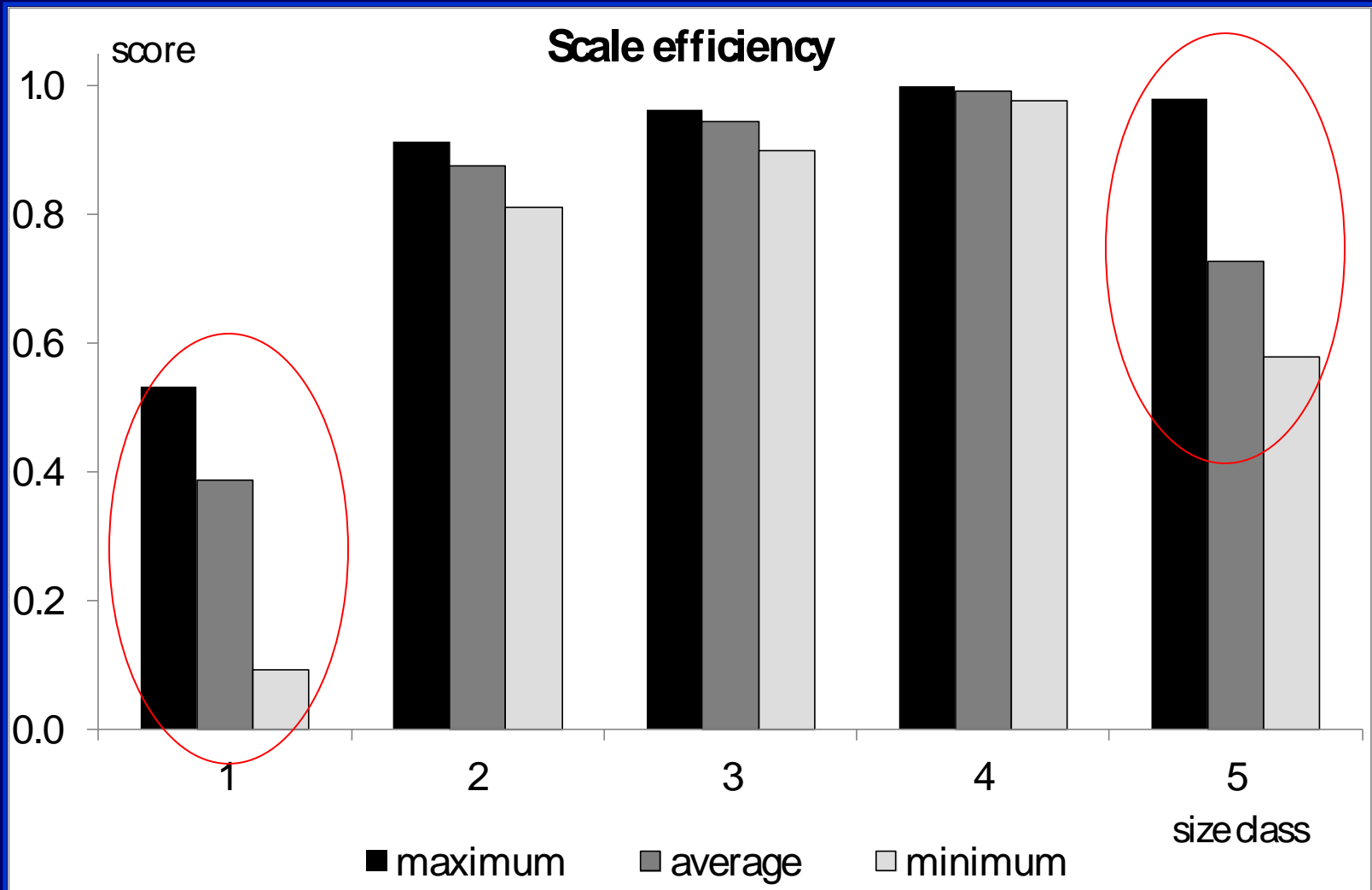
- **EMSI indicates weak market selection in some large sub-sectors of EU business services**
- **Accounting for scale effects shows a persistence of scale-inefficiencies and - to a lesser extent - also a persistence of X-inefficiencies y**
- **Policy shocks (entry/exit, labour contract inflexibility) and weak market contestability (imports) significantly explains the persistence of inefficiencies over time**



Thanks for your attention

paper online in ***Economic
Dynamics and Structural
Change***

Average scale-efficiency scores for Architectural, Engineering and Technical Services (K742-3)



Average X-efficiency scores for Architectural, Engineering and Technical Services (K742-3) , 13 EU countries, 1999-2005

