## **Precarious Work, Institutions and Inequality**

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IAB Nuremberg, Germany January 23, 2020

# **Overview**

## Employers and Governments have Shifted Risks to Workers

# Institutional Differences among Countries in Insecurity and Well-Being

# Confronting Precarious Work: Politics and Policies

Precarious Lives Job Insecurity and Well-Being in Rich Democracies Arne L. Kalleberg

# **Precarious Work**

### Work that is:

Risks borne by workers (vs. employers or the state)
Insecure and Uncertain
Limited income and benefits
Little potential for better jobs

# (PW = Non-regular work + lack of social protections)

#### > Examples:

- Informal economy work
- Temporary work
- Some "gig economy" jobs
- > Insecurity in "regular" jobs in the formal economy

## **Standard Employment Relationship**



Pillars:

- Bilateral Employment Relation
- Standardized Hours
- Continuous Employment
- Access to
  - Regulatory protections
  - Training
  - > Careers
- Adult Male Citizens (Male breadwinner model)
- Fordist Manufacturing



Globalization

Technology

Deregulation of Markets

 $\downarrow$  Unions

Changing Workers

Women in LF

Education

Immigration

#### 1975-Present



Shift in Employment Norms



Countries and Employment/Welfare Regimes (*Rich Democracies*)

Liberal Market Economies:



Coordinated Market Economies:



Mediterranean:







## **Forms of Liberalization**

## Deregulatory Liberalization (U.S., U.K)

Increased marketization/decline of institutional protections; individualization of risk

### Dualism (Germany, Japan, Spain)

Growing gaps between regular and nonstandard workers; labor market insiders and outsiders

### Embedded Flexibilization (Denmark)

Market liberalization, collectivization of risk

## **Labor Market and Social Welfare Protection Policies**

#### Labor Market Policies

- Active Labor Market Policies
- > EPL

#### Generosity of Social Welfare Protections

- > NRR
- > Workers' Voice
  - ≻ CBC
- > These differ among countries due to:
  - Politics
  - Unions
  - Economic Climate







Figure 2. Predicted Probability of Marriage over Work-School Measures by Sex

Note: Model also contains controls for school attainment, age, cohabitation, cohort, migration, and data wave N = 5,485 Males & 4,924 Females

## Institutions, Labor Market Insecurity and Well-Being in Europe (Hande Inanc and Arne L. Kalleberg)



#### Data and analysis sample:

- European Social Survey R2 and R5 (2004 & 2010)
- Employees, 20-65
- circa 22,700 individuals nested in 17 countries

### Methods:

#### 3 level Multi-Level Models

- L1: individuals; L2: countries; L3: data point
- Decompose within and between country variance
- Random-intercept models for institution X crisis

# **Dependent Variables**

**Job insecurity**: "My current job is secure" (1=Very true, 2=Quite true)(=0), (3=A little true, 4=Not at all true)(=1)

**Employment insecurity**: "How difficult or easy would it be for you to get a similar or better job with another employer if you had to leave your current job?" (0=extremely easy; 10=Extremely difficult).

**Economic security**: Perception about respondent's household's income: (0=Living comfortably on personal income, 1= Coping on personal income)(=1), (2=Finding it difficult on personal income, 3=Finding it very difficult on personal income.)(=0)

**Subjective well-being**: Average of: (1) "Taking all things together, how happy would you say you are?" (0=Extremely unhappy, 10=Extremely happy), and (2) "All things considered, how satisfied are you with your life as a whole nowadays?" (0=Extremely dissatisfied, 10=Extremely satisfied)(Cronbach's alpha = .82).

	Job Insecurity	Employment Insecurity	Economic Security	SWB
Job insecurity		0.59***	-0.42***	-0.27***
Employment insecurity		(0.04)	(0.05) - <b>0.05***</b> (0.01)	(0.02) - <b>0.03***</b> (0.00)
Economic security			()	0.87*** (0.03)
Precarious work				
Temporary contract	1.05***	0.00	-0.02	0.02
Tenure with current employer	(0.05) -0.02*** (0.00)	(0.06) 0.02*** (0.00)	(0.07) 0.02*** (0.00)	(-0.02) 0.00*** (0.00)
Unemployment experience	(0.00) <b>0.33***</b> (0.05)	(0.00) 0.45*** (0.06)	(0.00) - <b>0.37***</b> (0.07)	(0.00) - <b>0.18***</b> (0.04)
Labor market policies				
ALMP+	- <b>0.26**</b> (0.13)	- <b>0.32**</b> (0.13)	0.68*** (.010)	0.28*** 0.08
EPRC	0.36***	0.25*	-0.17	-0.14*
ЕРТ	(0.11) -0.28** (0.11)	(0.13) - <b>0.20</b> (0.13)	(0.14) 0.21 (0.14)	(0.08) 0.12 (0.09)
Temporary contract*EPRC	-0.02 (0.05)	-0.02 (0.06)	-0.13** (0.06)	<b>0.04</b> (0.04)
Temporary contract*EPT	0.05) 0.27*** (0.05)	-0.03 (0.06)	0.00 (0.06)	- <b>0.01</b> (0.03)
Welfare policies	(0.00)	(0.00)	(0.00)	(0.00)
NRR+	-0.23*	-0.21	0.36**	0.14
	(0.13)	(0.14)	(0.14)	(0.09)
Workers' voice				
CBC rate	-0.22* (0.12)	-0.31** (0.12)	0.50*** (0.12)	0.30*** (0.07)

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#### Reduction in VPC after controlling for individual-level and mecro-economic factors

■ ALMP ■ EPT ■ NRR ■ CBC

# **Summary of Results**

- Between-country differences in job (13%) and employment Insecurity (10%), economic security (21%) and SWB (17%)
- > ALMPs lower job and economic insecurity, and increase economic security and SWB
- Among temporary workers: higher EPL for permanent contracts increases economic insecurity and lowers SWB, while higher EPL for temporary work increases job insecurity
- Social spending is negatively related to job insecurity and positively related to SWB
- Workers' voice is negatively related to job and employment insecurity among employees, and positively related to economic security and SWB
- Income inequality is unrelated to job and employment insecurity, but is negatively related to economic security and SWB
- Unemployment rate is positively related to job and employment insecurity, and negatively related to economic security and SWB













#### New Risks Require a New Social and Political Accord

### Collectivize Risk

Social insurance and economic security not tied to employment with a particular employer

## Social Investments in Education and Skills

Broader Access
Retraining, Lifelong Learning

Revise Labor Laws

### > Manage Diversity

Gender, Age, Family, Immigration Status, Race/Ethnicity, Etc.

# **Implementing a New Social and Political Contract**

#### Need government policy to:

- Provide social protections (health, pensions, economic security, etc.)
- Facilitate education and training systems
- Broker and sustain coalitions between employers and workers
- Balance interests of employers and workers (e.g., via flexicurity)
- National vs. Local Regions (e.g., communities) as sites of policy implementation (e.g., Principle of Subsidiarity).
- Need greater solidarity among organized labor and social movement and political organizations
- Need greater sense of social responsibility/concern by large and small businesses.

# **Possible Future Scenarios**

## Dystopian

- Weak economic growth
- Continued expansion of BJ and Precarious Work (Low pay, poor benefits insecurity, dead-end jobs, scheduling uncertainty); "Uberization" of economy
- Continued increase in Inequality

## Utopian

- Decoupling of social protections and income from paid work
- Expansion of GJ, perhaps fueled by revival of local areas as loci of economic activity
- > Moving beyond "work" as an economic activity