

Successful aging at work: Aspects of psychological adaptation at the workplace

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Comparing career success of younger and older workers

- Age related differences in work motivation: older workers report more socio-emotional goals (i.e. social contacts, generativity)
 (Rossnagel & Hertel, 2006; Grube, 2009)
- Job satisfaction is positively correlated with age (and education)
 (Hochwarter, 2001; Schulte, 2005)
- Older workers show no differences in job performance as far as they are well skilled

(Abraham & Hansson, 1995; McEvoy & Cascio, 1989; Sturman, 2003; Warr, 2000)







Self regulatory competences and career success

- Psychological adaption predicts younger adults' subjective wellbeing (global, work-specific) and job satisfaction (Wiese, Freund, & Baltes, 2000, 2002)
- Optimization strategies directly predict subjective success and are indirectly linked to objective success
 (Abele & Wiese, 2008)
- Younger and older adults' performance maintenance depends on strategies of goal selection
 (Yeung & Fung, 2007)







Strategies of psychological adaptation

Available Ressources (abilities, motivation, health) Optimization
Refining, enhancing or maintaining a behavior function

Elective selection
Mental organization of tasks or goals

Loss based selection
(in response to loss)

Compensation
Restoring or finding a new behavior function

Career
Success
(job satisfaction,
well-being,
productivity,
performance)

Baltes & Baltes (1990); Lang, Rohr, & Williger (in press)







SOC Questionnaire (Baltes, Baltes, Freund, & Lang, 1999)

- 12 item short version
- Elective selection
 I always focus on the most important goal at a given time.
- Loss based selection
 When things don't go as well as before, I choose one or two important goals.
- OptimizationI make every effort to achieve a given goal.
- Compensation

When things don't go as well as they used to, I keep trying other ways until I can achieve the same result I used to.





Method



Samples & Variables

Online study

- N = 287 (154 female)
- Age: 37.89 ± 11.96 years
- Education: 11.86 ± 1.45 years
- Instruments
 - SOC Questionnaire (a=.51 to .55; Baltes et al. 1999)
 - KFZA (a=.76 to .91, Prümper et al. 1995)
 - SSCS (a=.91, Schulz et al. 2004)
 - Perceived Success Scale (a=.83)

Socioeconomic Panel (Pretest 2005)

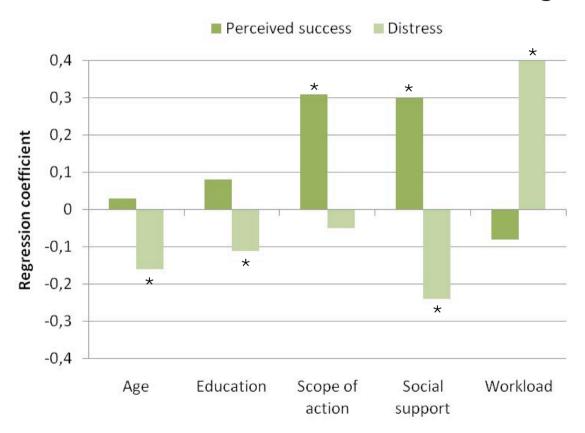
- N = 312 (168 female)
- Age: 40.30 ± 10.73 years
- Education: 10.71 ± 1.56 years
- Instruments (selection)
 - Job satisfaction
 - Work-related issues
 - Social background
 - Personality







Correlates of work-related well-being



Gerotest (N = 287), controlled for covariates, * p < .05

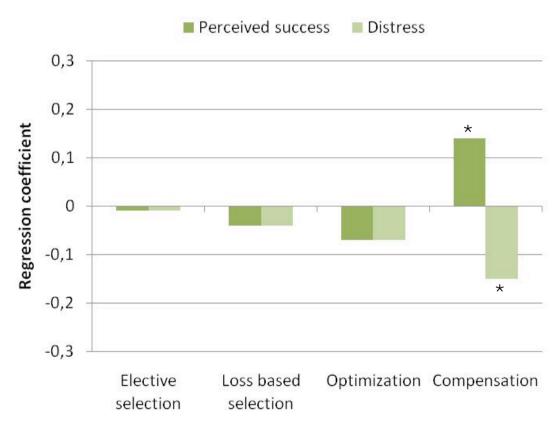
- Age and education reduce distress at the workplace
- Work characteristics predict positive as well as negative indicators of work-related well-being







SOC and work-related well-being



Gerotest (N = 287), controlled for covariates, * p < .05

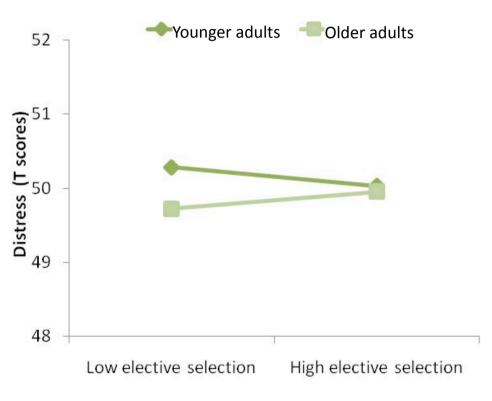
- Use of compensatory strategies influences work related well-being
 - increased perceived success
 - reduced distress







Age related differences in the functionality of SOC strategies



Gerotest (N = 287), p < .05

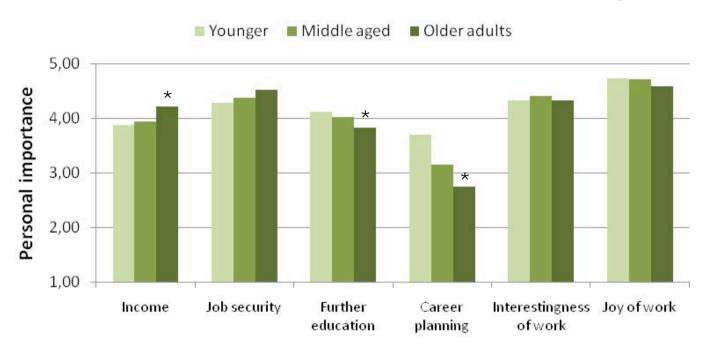
- Younger adults' well-being is increased by elective selection strategies
- Older adults reporting high elective selection face more distress
- Elective selection is dysfunctional in older workers







Older adults report different work-related goals



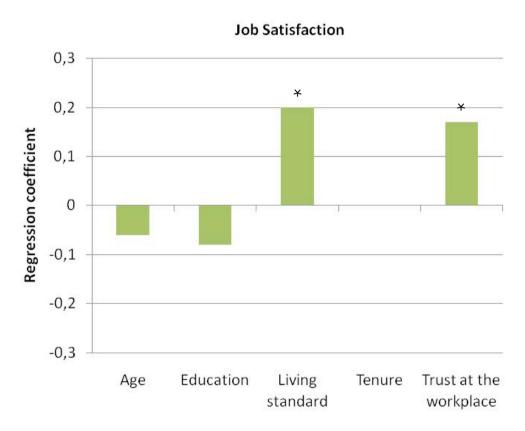
Gerotest (N = 287) * p < .05







SOEP findings are in line with previous results



SOEP Pretest 2005 (N = 312), controlled for covariates, * p < .05

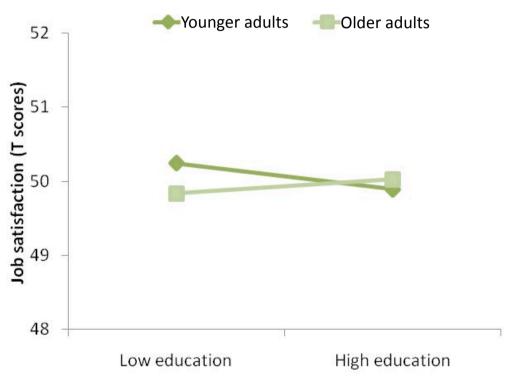
- Satisfaction with living standard (income as an important work-related goal!) predicts job satisfaction
- Work characteristics (social support) play a significant role for job satisfaction







Further evidence for age-related differences



SOEP Pretest 2005 (N = 312), * p < .05

- Highly educated older adults report higher job satisfaction
- Education as an important ressource for successful aging at work





Summary & Outline



- Results reveal new insights into the work-related well-being of younger and older adults
 - Older adults report different work-related goals
 - Functional use of SOC strategies (elective selection, compensation) predicts subjective job success
- Subjective job success depends on work characteristics
- Further analysis need to consider for
 - different work segments (i.e. blue collar workers)
 - objective variables (criteria of success, indicators of job demands)
 - longitudinal data







Thank you for your attention!

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